



Thruway
Authority

2026 BUDGET AND 2026-2030 CAPITAL PLAN

“One of the **LARGEST** Capital Plan investments in New York State Thruway Authority history and a fiscally responsible roadmap to keep the Thruway one of the **SAFEST** and most **AFFORDABLE** toll roads in the country.”

DECEMBER 10, 2025



BUDGET SUMMARY

2026 BUDGET (IN \$ MILLIONS)

	Original 2025	Revised 2025	Budget 2026	2025 Revised to 2026	
				\$ Change	% Change
Thruway Operating	428.7	444.8	461.5	16.7	3.8%
State Police Operating	71.1	63.7	71.4	7.7	12.0%
Debt Service	383.3	383.3	404.8	21.5	5.6%
Capital Plan	477.3	481.7	520.0	38.3	8.0%
TOTAL	1,360.4	1,373.5	1,457.7	84.2	6.1%



*The 2026 Budget is a **\$1.46 BILLION COMMITMENT** to deliver safety, service and reliability for our customers*

TOLL TRANSACTIONS

FORECASTED TRAFFIC

(in millions of transactions)

	Original 2025	Revised 2025	Forecast 2026	2025 Revised to 2026	
				# Change	% Change
Passenger	339.7	335.0	319.2	(15.8)	(4.7)%
Commercial	62.5	62.4	58.2	(4.2)	(6.7)%
TOTAL	402.2	397.4	377.4	(20.0)	(5.0)%



Traffic continues to exceed levels forecasted when multi-year toll plan was approved

INTERCHANGE 25 AND 25A TOLL GANTRIES

- A requirement to provide toll-free passage for Interstate 88 traffic (Exit 25A) traveling to and from Interstate 87-Northway (Exit 24) and Interstate 890 (Exits 25 and 26) has caused delays posting toll transactions to customer accounts.
- E-ZPass transactions in this area take a minimum of 13 days to post.
- *Spring 2026* – new gantries at Exit 25 (I-890 - Schenectady) and Exit 25A (I-88) will allow these transactions to post within 1-2 days and improve accuracy.
- Customers traveling in this area will see fewer toll transactions on their E-ZPass accounts and Toll by Mail invoices.
- Improvements will lower cashless tolling costs by reducing manual image review and customer service calls.



Improved Customer Service

No Change to Toll Rates

REVENUES

THRUWAY AUTHORITY REVENUES (IN \$ MILLIONS)

	2025 Original	2025 Revised	2026 Forecast	2025 Revised to 2026	
				\$ Change	% Change
Tolls and Related Fees	1,113.9	1,060.4	1,123.1	62.7	5.9%
Lease Revenues	13.7	13.6	13.2	(.4)	(2.7)%
Interest	20.4	31.2	22.0	(9.2)	(29.5)%
Other	8.2	9.4	8.9	(.5)	(5.6)%
TOTAL	1,156.1	1,114.6	1,167.3	52.6	4.7%



THRUWAY OPERATING BUDGET

OPERATING BUDGET (IN \$ MILLIONS)

	2025 Original	2025 Revised	2026 Forecast	2025 Revised to 2026	
				\$ Change	% Change
Personal Services	149.0	154.4	158.7	4.3	2.8%
Employee Benefits	106.4	102.9	108.7	5.8	5.6%
Cashless Tolling Administration	69.3	74.8	76.6	1.8	2.4%
Maintenance and Repairs	53.3	62.5	62.8	0.3	.4%
Other	50.7	50.2	54.7	4.5	9.1%
TOTAL	428.7	444.8	461.5	16.7	3.8%



*Investing in the
FUTURE while
delivering for **TODAY***

2026-2030 CAPITAL PLAN

2026-2030 CAPITAL PLAN (IN \$ MILLIONS)

	2025 Revised	2026 Budget	2027	2028	2029	2030	2026 – 2030 Total
Architecture/Facilities	15	29	36	24	7	14	110
Bridges	142	132	131	150	136	142	691
Highways	232	232	299	264	263	244	1,302
Intelligent Transportation Systems and Studies	2	1	2	2	6	3	14
Sub Total – Capital Contract Program	391	394	468	440	412	403	2,117
New NY Bridge (GMMCB)	15	37	37	15	10	108	207
Equipment & Systems	51	61	63	64	66	68	322
Thruway Forces	24	28	28	29	30	31	146
GRAND TOTAL	481	520	596	548	518	610	2,792



MORE THAN \$600 MILLION of
capital contracts scheduled to
be awarded statewide in 2026

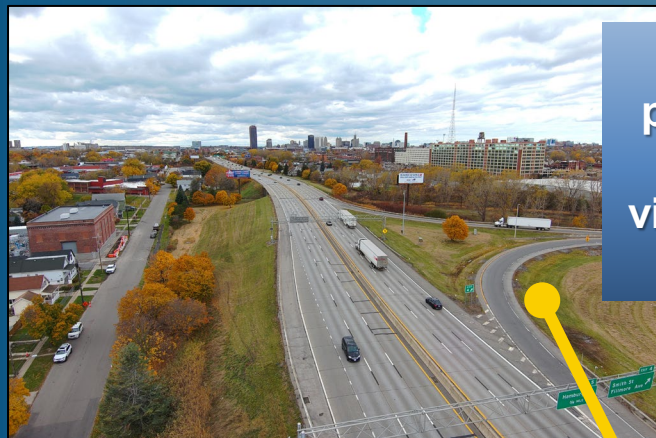
REINVESTING IN THE SYSTEM



One of the **LARGEST** investments in Thruway history

- **MORE THAN 1500 TOTAL MAINLINE LANE MILES** treated
- Investment in **AT LEAST 150 BRIDGES**
- **\$1.3 BILLION** invested into paving, rehabilitating or reconstructing approximately **60 PERCENT** of the Thruway's mainline lane miles
- **MORE THAN \$800 MILLION** invested into preserving or replacing over **18 PERCENT** of the Thruway's 819 bridges

REINVESTING IN THE SYSTEM



BUFFALO: \$90 Million
pavement rehabilitation on
first four miles of I-190; a
vital commuter corridor into
downtown Buffalo



Albany: \$85 Million bridge
rehabilitation to Kaaterskill &
Catskill bridges increasing safety
and extending structural longevity



SYRACUSE: \$100 Million
concrete pavement
restoration to more than 15
Mainline miles between exit
39 (I-690) and exit 40
(Weedsport)

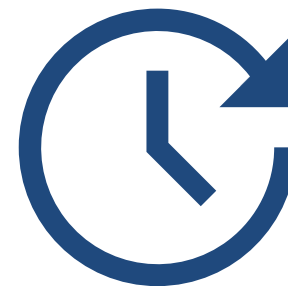


New York: \$160 Million in
pavement improvements on I-87
corridor in Westchester & Ulster
Counties



PLANNING FOR THE FUTURE- NEEDS ASSESSMENT

- Develop a comprehensive framework to identify and address the Authority's infrastructure needs across multiple time horizons:
 - 1-5 years
 - 6-15 years
 - 16-30 years
- Review existing asset management practices, capital planning methodologies and data systems to:
 - Incorporate industry best practices
 - Better leverage data through recommended management software integrations
 - Optimize timing and prioritization of capital investment
 - Develop a more flexible process for regular updates and better responsiveness to evolving priorities and changes in predicted conditions
- Forecast funding needs under multiple condition-based scenarios and objectives.



IMPROVING WORKER SAFETY



The 2026 Budget invests **\$12 million** into improving worker safety, including work zone equipment and traffic control safety supplies, and the creation of a new Bureau of Employee & Traffic Safety



Includes funds collected from the Automated Work Zone Speed Enforcement Program:

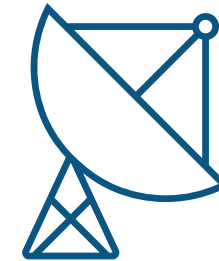
- Halo lights
- Reflective PPE
- Improved work zone signage
- Real-time detection system for work zone intrusions



*Average speeds in Thruway work zones have **DECREASED** since the AWZSE program began*

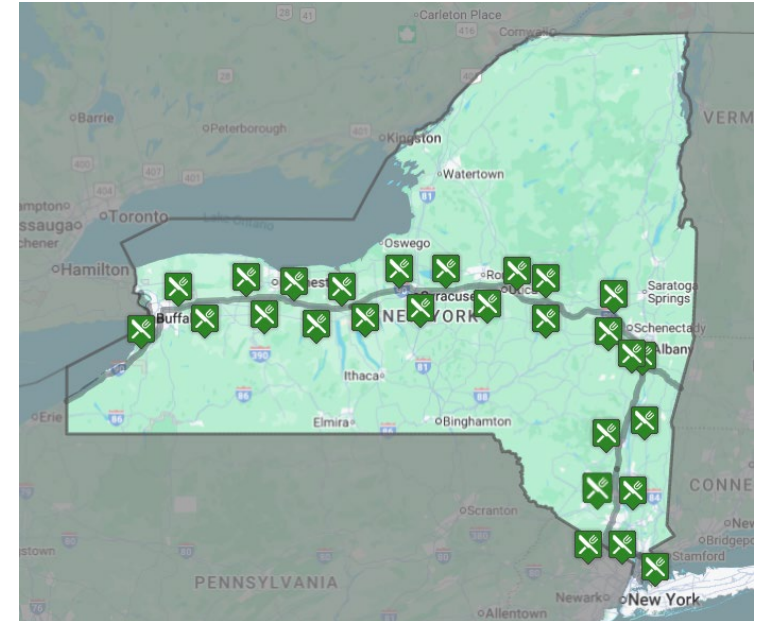
NEW EMERGENCY COMMUNICATION SYSTEM

- \$157 million investment over 20 years to construct and operate a new public safety radio system
- ***Reliable state-of-the-art public safety communication system supporting the Thruway Statewide Operations Center (TSOC), New York State Police and all Thruway field staff***
- 50+ tower sites upgraded or constructed
- New mobile radios in all Thruway vehicles
- New revenue source by leasing surplus space on new towers

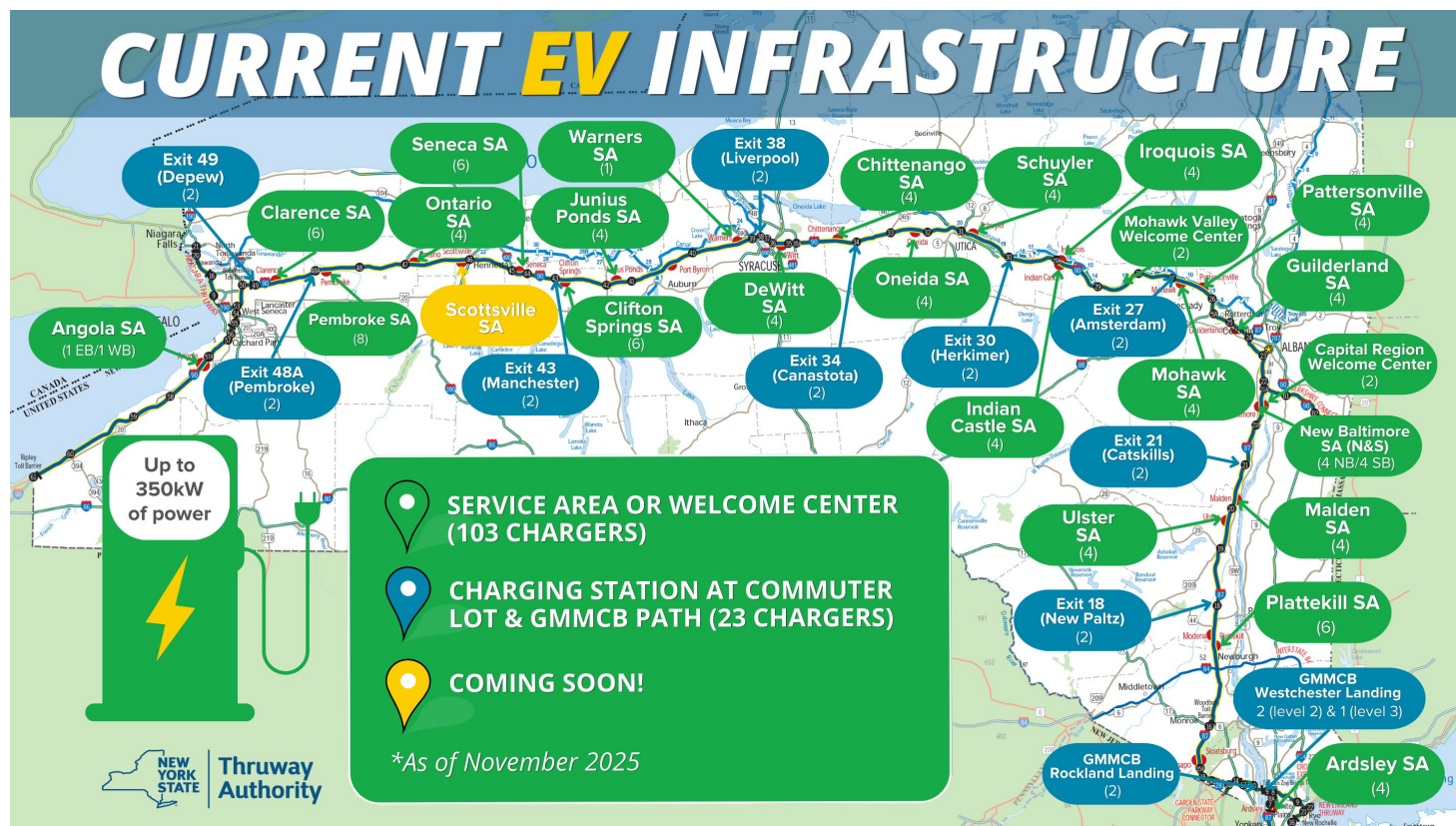


SERVICE AREA – PUBLIC PRIVATE PARTNERSHIP

- All 27 Thruway Service Areas have reopened. 23 of 27 were rebuilt with significant renovations to the remaining four.
- Empire State Thruway Partners (Applegreen) is investing \$450 million to redevelop the Thruway Service Areas. **NO** toll or tax dollars were used for construction.
- Partnership allowed the Authority to use our own capital funds to focus on core infrastructure projects.
- Project created or retained more than 2,000 full and part-time jobs across the State.



EXPANSION OF EV CHARGING INFRASTRUCTURE



- Creating an expansive network of passenger electric vehicle charging stations with an average of 30 miles between each location system wide.
- Installing at least four high-speed EV chargers at every service area, with up to 12 chargers at the larger locations
- Units provide up to 350kW of power that support all electric vehicles, including Teslas
- Currently, 103 universal fast charging (Level 3) stations are available statewide
- Planning continues to provide charging for medium and heavy-duty vehicles to commercial partners



PLANNING FOR THE FUTURE-FUEL FACILITIES

- Launched a customer survey in August 2025 in preparation for next fuel services contract. Current fuel contracts expiring in 2027.
- The feedback from the survey will drive a 2026 Request for Proposals (RFP) and help shape the future of fueling at 27 Thruway Service Areas.
- The survey focused on fuel types, payment options, convenience-store enhancements and sustainability features.
- Sought feedback from passenger and commercial drivers and included questions on truck driver concerns (parking and EV readiness for medium/heavy-duty vehicles).



The graphic features a background image of fuel pumps with a circular inset showing two semi-trucks, one yellow and one red, at a service area. A New York Thruway Authority logo is positioned between the inset and the main text.

THRUWAY FUEL FACILITIES SURVEY

**SHAPE THE FUTURE OF
FUELING FACILITIES
along the Thruway.**

All Drivers: Improve Your Experience

- Feedback on Current Fueling Experiences
- Preferences Future Services

Commercial Drivers: Your Voice Matters

- Truck Parking Availability
- Fuel Purchasing Habits
- Electric Vehicle Readiness

Take Survey >>> [ThruwayFuel.com](https://www.thruwayfuel.com)

SCAN HERE



PLANNING FOR THE FUTURE-FLEET EV

- Analysis of Thruway fleet and fleet maintenance facilities
- Identify opportunities to use zero-emission vehicles
- Assess feasibility to build out electric charging infrastructure at our maintenance facilities
- Evaluate funding needs and available funding sources
- Study will be prepared in partnership with the New York State Power Authority who has developed similar plans for other state and local entities.



