



John L. Buono
Chairman

**New York State Thruway Authority
New York State Canal Corporation**

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Michael R. Fleischer
Executive Director
TDD/TTY 1-800-253-6244

November 9, 2007

Dear Interested Party:

Attached is the New York State Thruway Authority/Canal Corporation proposed 2008 Budget.

On November 8, 2007, the Authority's Audit and Finance Committee authorized the proposed 2008 Budget to be advanced to the Authority/Corporation Board for consideration and action at its next meeting, scheduled for November 19, 2007.

The proposed 2008 Authority Budget is one that is balanced, provides the necessary resources to maintain the current levels of maintenance, safety and service, and provides funding for critical infrastructure rehabilitation projects in the Authority's Multi-Year Capital Plan.

The proposed 2008 Budget totals just over \$1.1 billion, reflecting one of the largest highway and bridge investment programs in the Thruway Authority's history. In addition to funding the Tappan Zee Bridge redecking project, other significant capital projects funded in 2008 include: the final phase of the reconstruction of the I-84/I-87 interchange; deck replacement of the South Grand Island Bridge including substructure and bearing repairs; steel repairs to Tappan Zee causeway; over 14 miles of pavement reconstruction west of Syracuse; and implementation of higher-speed E-ZPass improvements System-wide, including the implementation of highway-speed E-ZPass at the Woodbury Toll Barrier.

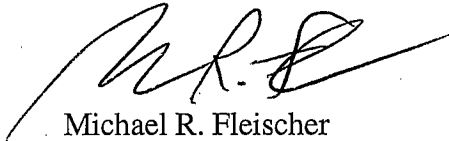
The Authority continues to execute cost containment measures, total operating expenses are expected to increase by only \$12.7 million or 3.1 percent in 2008. An overwhelming majority of this increase is related to non-discretionary expenses, such as increases in health insurance costs, contractually mandated salary increases, fuel and energy costs and funds for the Diesel Fuel Emission legislation to retrofit motorized equipment. As in previous years, the Authority will continue to seek ways to contain costs and find new, more efficient methods of operations.

The proposed 2008 Budget includes the impact of proposed revenue actions and expense reductions that are designed to strengthen the Authority's financial position through 2011. According to Stantec Consulting, the Authority's independent traffic engineer, over the next several years high and volatile fuel prices are expected to continue have a negative impact on traffic along the Thruway system. The lower traffic projections are estimated to result in reduced revenues to the Authority that are expected to cause out-year operational deficits, low debt service coverage ratios and low pay-as-you-go financing of the Authority's capital program. In response, at its meeting on November 8, 2007, the Audit and Finance Committee approved the advancement of a comprehensive, multi-year plan involving incremental revenue actions and expense reductions that will address these gaps.

In accordance with regulations of the Office of the State Comptroller (OSC), I certify that to the best of my knowledge and belief after reasonable inquiry, the Authority/Corporation proposed 2008 Budget is based on reasonable assumptions and methods of estimation; and the requirements of the OSC regulations have been satisfied.

Questions about the proposed 2008 Budget can be directed to the Authority's Office of Public Affairs at 518-436-2983 or via email at customer.service@thruway.state.ny.us.

Sincerely,

A handwritten signature in black ink, appearing to read "M.R. Fleischer", with a long horizontal stroke extending to the right.

Michael R. Fleischer
Executive Director

Attachment

New York State Thruway Authority



2008 BUDGET

**New York State
Canal Corporation**

NEW YORK STATE THRUWAY AUTHORITY

NEW YORK STATE CANAL CORPORATION

John L. Buono,	Chairman
Nancy E. Carey-Cassidy,	Vice Chairman
E. Virgil Conway,	Board Member
Erin M. Crotty,	Board Member
Jeffrey D. Williams,	Board Member
Frederick M. Howard,	Board Member
Kevin J. Plunkett,	Board Member
 Michael R. Fleischer	 Executive Director

2008 BUDGET

**ADOPTED AT:
THRUWAY AUTHORITY BOARD MEETING NUMBER 663
RESOLUTION NUMBER 5652
CANAL CORPORATION BOARD MEETING NUMBER CC-150
RESOLUTION NUMBER 437**

NEW YORK STATE THRUWAY AUTHORITY
200 Southern Boulevard
Albany, New York 12209

December 21, 2007

To: Honorable Owen H. Johnson, Chairman, Senate Finance Committee
Honorable William T. Stachowski, Ranking Minority Member, Senate Finance Committee
Honorable Herman D. Farrell, Jr., Chairman, Assembly Ways and Means Committee
Honorable James P. Hayes, Ranking Minority Member, Assembly Ways and Means Committee

Gentlemen:

In compliance with the provisions of the Public Authorities Law and on behalf of the Boards of the New York State Thruway Authority and the New York State Canal Corporation, I am submitting a summary of the Authority's and Corporation's Budgets for the fiscal year beginning January 1, 2008.

The overall 2008 Budget represents a total financial commitment of \$1,127.3 million. The 2008 Budget is one that is balanced; provides the necessary resources to maintain the current levels of maintenance, safety and service; and maximizes funding for critical infrastructure rehabilitation projects in the Authority's multi-year Capital Plan.

In preparing the Budget, the main focus was on fulfilling the mission of the Authority/

Corporation and its critical impact on the State's economy by providing for high levels of safety and service.

The combined operating budgets of the Thruway, Canals and I-84 for 2008 total \$417.1 million, an increase of \$12.7 million compared to the 2007 combined revised operating budgets. This reflects minimal growth in discretionary spending accounts. However, these efforts have been mitigated by contractually mandated salary increases, the continued pressures of increased health insurance premiums, fuel prices and requirements to retrofit motorized equipment to comply with the new diesel fuel emission standards.

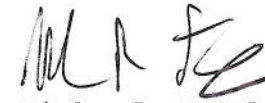
The \$545.4 million Capital Program provides for the maintenance of infrastructure including rehabilitation of the highway, bridges, building facilities and canals.

The projects address the critical infrastructure needs of New York's "Main Street" and the Canal System. In addition to the Tappan Zee Bridge redecking project, other significant projects funded in 2008 include: the final phase of the reconstruction of the I-84/I-87 interchange, deck replacement of the South Grand Island Bridge including substructure and bearing repairs, steel repairs to the Tappan Zee causeway, over 14 miles of pavement reconstruction west of Syracuse, and implementation of higher-speed E-ZPass improvements system-wide, including the first phase of a project that will implement highway-speed E-ZPass at the Woodbury toll barrier. The Capital Program will be financed through a combination of Thruway revenues, bond proceeds and Federal and State/Local shares.

The Budget also provides for ongoing technology projects, such as implementation of a new financial management system, an Automatic Vehicle Classification System, a Traffic Management System, and a new construction management system, as well as an upgrade of toll equipment, and the continued upgrade of the Thruway Communications System.

In conclusion, the Authority will continue in 2008 as a self-financing, independent public benefit corporation and will fulfill its mission to operate and maintain the Thruway, Canals, I-287 and I-84 in a fiscally sound and economical manner. The Thruway will continue as a critical link in the State's transportation infrastructure and will remain vital to the State's economy.

Respectfully yours,

A handwritten signature in dark ink, appearing to read "MR Fleischer", with a long, sweeping horizontal line extending to the right.

Michael R. Fleischer
Executive Director

The New York State Thruway Authority

The New York State Thruway, a body corporate and politic constituting a public corporation, created in 1950, is empowered, among other things, to construct, operate and maintain a toll facility, and to improve and reconstruct the New York State Thruway subject to certain statutory limitations on the Authority's right to impose tolls on certain parts of the Thruway, including I-84 and the Cross-Westchester Expressway. The Thruway is a 641-mile superhighway system crossing the State and the largest toll superhighway system in the United States. In addition to being the principal artery of travel and commerce within New York connecting the State's principal cities, the Thruway is a vital link to long distance interstate travel. In addition, the Thruway provides the major route of access for visitors to the State's tourism magnets, including Niagara Falls, the State canal system, the Finger Lakes, the Adirondacks, the Catskills and New York City.

The New York State Canal Corporation is a subsidiary of the New York State Thruway Authority. State legislation transferred responsibility and day-to-day operations for the 524-mile Canal System from the state Department of Transportation to the Thruway Authority in 1992. The Canal Corporation's goal is to transform the Canal System into a world class recreationway, with clustered development to foster recreation, tourism and economic development, while preserving the natural and historical environment of the System and its adjacent communities. The New York State Canal System forms an extensive transportation network providing intermodal linkages within and beyond the state's borders. The Canal System includes four Canals, canalized natural waterways, five lakes, numerous feeder reservoirs, and Canal terminals on Lake Champlain. The Canal System, which links the Hudson River with Lake Champlain, Lake Ontario, the Finger Lakes, the Niagara River and Lake Erie, passes through 25 counties and close to 200 villages, hamlets and towns.

Overview of the Authority's Budget Process

The Authority's budget process starts with the Budget Call Letter sent from the Executive Director providing strategic direction on constructing the Thruway Authority's Budget and establishing guidelines for the Budget's submission. The Thruway Authority's Budget Office issues Budget Preparation Guidelines to all Department Heads and Division Directors which provide timelines, pricing assumptions and other guidance on inputting information into the Thruway Authority's Budget Reporting and Analysis Support System. Budget Staff, along with Departmental representatives, visit each Division in February and March to begin discussions on the budget and to offer staff in the field a high level of input into the budget process. These meetings also allow Budget Staff and representatives from the field to exchange information that may impact operational expenses', equipment purchases and project funding that are within the Authority's budget.

Preliminary budget submissions are due from the Departments and Divisions in April where they are reviewed, analyzed and compared to historical expenditure levels. Any outstanding questions or issues during the informal budget hearing process that cannot be addressed are submitted to Executive Staff for final review and decision at formal budget hearings in May and June. In June, Capital Contracts Program funding needs are reviewed and discussed with Executive Staff and are submitted to the Budget Office. In July, the entire, balanced, proposed budget is constructed and is submitted to the Board for their review and their

comments and recommendations are incorporated into the final budget that goes to the Board for approval in September. Within 30 days prior to Board action, the proposed budget is made available to the general public on the Thruway Authority's website (www.nysthruway.gov) and at convenient locations across the state. Once formally approved by the Board, detailed budget books are prepared and distributed to New York State's Authority Budget office, State Legislature and Office of the State Comptroller.

Budget Assumptions

The Department of Finance and Accounts determines the principal budgetary, financial and economic assumptions underlying projections for non-toll revenues, concession revenues, interest earnings on Authority investments and other revenues. Toll revenue projections are provided by the Authority's traffic engineering consultant – Stantec. The traffic engineering consultant uses a conservative approach to project toll revenues, basing their estimates on average rates of revenue growth, on an analysis of past, current and projected traffic and transaction trends, E-ZPass penetration rates, and experiences of other toll roads.

On the operational side, the Department of Finance and Accounts also determines many underlying assumptions that impact operational expenses. Staffing levels are periodically reviewed and new positions require a cost benefit review and justification to support the new position(s) prior to approval and establishment. In addition, salary changes and employee benefits are projected based on labor contracts with Union's that represent the employees (Thruway: Teamster's & CSEA, Canal: CSEA & PEF and Management confidential employees). Contractual services and equipment purchases are typically put out for public bid and are used as the basis for forming many administrative and operations budgets. The Authority's own historical experiences, information gathered from other state agencies and public authority's and economic indicators provide guidance in forming estimates of future retirement, health insurance, worker's compensation, insurance and other administrative costs. Fuel and utility budgets are also reviewed and projected based on current market conditions and usage.

Self-Assessment of Budgetary Risks

The budgetary risks associated with constructing a budget approximately six months before the beginning of the fiscal year is determined by variables that could measurably impact revenues and expenses. On the revenue side, toll collections account for over 90 percent of Thruway revenues, so accuracy of toll revenue projections is critical. As such, the Authority's Traffic Engineer takes a very conservative posture when estimating toll revenues which have been within 1-2% of actual revenue's realized. Concession revenue estimates are based on projections from existing concessionaire agreements and sales at restaurant and gas stations and the Authority's estimates of concession revenues have historically been accurate. Other Authority revenues are projected based on previous year's actual results and factor changes in rates or additional information. Other revenues are made up of a large number of revenue items but make up a very small portion of Authority other revenues. As a result, little budgetary risk is associated with this revenue category. The risks that impact revenue estimates concern traffic and how it is impacted by weather patterns, fuel prices, general economic conditions and construction activity along the highway. On the operational side, the risks associated with the operating budget generally include economic changes, such as changes in fuel, heating oil, gas

and electric. Also, expenditures relative to snow and ice control are subject to the weather, severity and frequency of storms, salt prices etc.

Finally, it is important to note that revenues and expenditures are constantly monitored by the Department of Finance and Accounts and if any material and negative changes from the financial plan are encountered, the Executive Director and Chief Financial Officer will take immediate action to reduce discretionary expenditures and keep non-essential vacant positions unfilled for a period of time.

Significant Changes from Previous Plan

There have been some significant changes since the last Proposed Budget. The Thruway Authority eliminated the collection of tolls at the Buffalo City Line and Black Rock Barriers from the Niagara section of the Thruway on October 30, 2006. The State committed to pay the Thruway Authority \$14.1 million in 2007, of which \$6.55 million has been received to-date, and the Thruway Authority committed to remove the City Line and Black Rock Barriers. In addition, to offset the loss in toll revenues, the Thruway Authority provided the Department of Transportation (DOT) one year's notice that I-84 operations and maintenance and the annual costs thereof would be reverting back to DOT as permitted in the 1992 I-84 agreement between DOT and the Thruway Authority. The overall annual reduction in Thruway operating costs was sufficient to provide for the offset in toll revenues (as confirmed by the Thruway Authority's independent traffic engineer) thus complying with the Thruway Authority's Bond Resolution.

The Authority's baseline multi-year financial plan projects there will be Thruway-wide operational deficits, low debt service coverage ratios and low pay-as-you-go financing of the capital program in 2009 and thereafter. The Authority's Audit and Finance Committee directed staff to develop a comprehensive plan to close these projected deficits and increase coverage and pay-as-you-go levels. Staff has developed a multi-year, phased approach that proposes additional operational savings via further staffing reductions in each year from 2008 to 2011, additional real estate revenue enhancements and a toll adjustment program. The approval of this plan will result in the elimination of projected operational deficits through 2011, increase the debt service coverage ratio in 2011 above 1.7, increase pay-as-you go-financing in 2011 to above 30% and preserve the \$2.7 billion Multi-Year Capital Program.

NEW YORK STATE THRUWAY AUTHORITY

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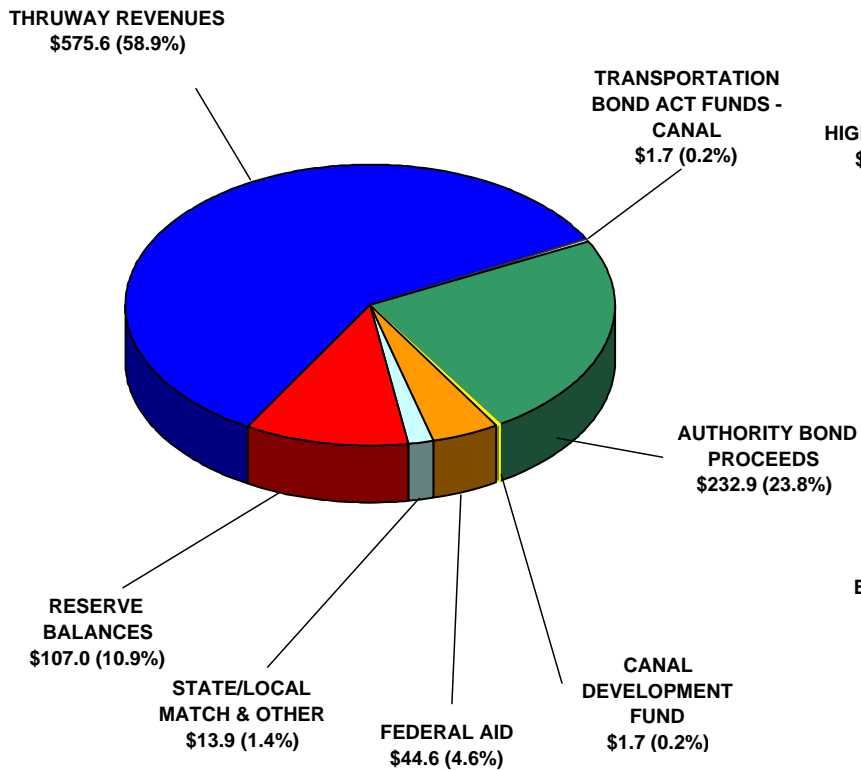
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2007 REVISED BUDGET

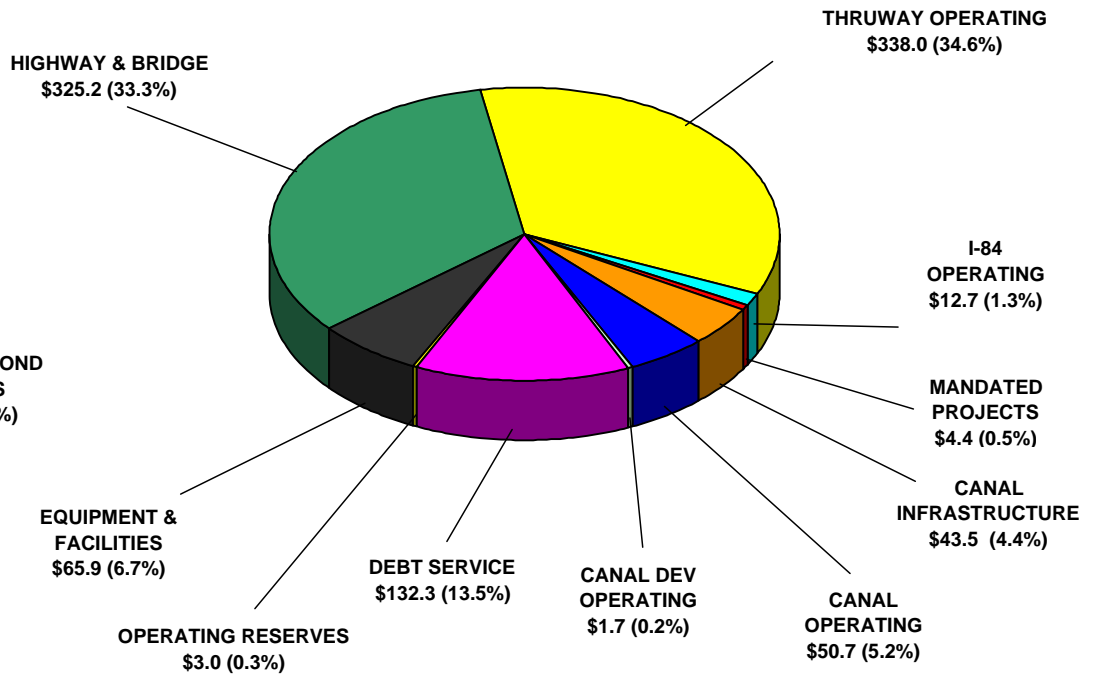
FUNDING SOURCES AND USES

Total \$977.4 Million

SOURCES



USES



**2007 REVISED BUDGET - Sources and Uses of Funds
New York State Thruway Authority**

Use of Funds	
Category	Amount

Operating Expenses	337,996,202
Provision for Claims	3,000,000
Debt Service	132,276,075

Capital Program

Highways/Bridges	325,150,376
Architectural (Facilities)	25,596,131
Equipment & Facilities	40,305,631
Canal Capital	43,460,332
Mandated Projects (1)	4,432,354
Total Capital Program	438,944,824

Other Authority Projects

Canal Operating	50,749,063
Canal Dev. - Operating	1,734,448
Interstate I-84	12,671,489
Grand Total	977,372,101

Source of Funds							
2007 Thruway Revenues	Prior Year Reserve Balances	Bond Proceeds	Federal Funds	Other Funds	Canal State Bond Act	Canal Devel. Fund	Total

337,996,202							337,996,202
3,000,000							3,000,000
132,276,075							132,276,075

	90,000,000	202,940,943	19,074,312	13,135,121			325,150,376
		17,507,743	8,051,527	36,861			25,596,131
20,015,870	10,000,000	9,589,761		700,000			40,305,631
20,963,947	7,000,000	2,887,746	10,908,859		1,699,780		43,460,332
4,432,354							4,432,354
45,412,171	107,000,000	232,926,193	38,034,698	13,871,982	1,699,780	0	438,944,824

44,249,063			6,500,000				50,749,063
						1,734,448	1,734,448
12,671,489							12,671,489
575,605,000	107,000,000	232,926,193	44,534,698	13,871,982	1,699,780	1,734,448	977,372,101

(1) Includes funds for Stewart Airport/Drury Lane and Buffalo Inner Harbor.

**Comparison of 2007 Budget to Revised Financial Plan
New York State Thruway Authority
(in millions)**

	<u>2007 Budget</u>	<u>Revised Financial Plan</u>	<u>Change</u>
REVENUES			
Toll Revenue	\$575.4	\$542.8 (1)	-\$32.6
Concessions	13.1	12.5	-0.6
Interest	8.0	10.0	2.0
Sundry	13.5	15.3	1.8
	<u>610.0</u>	<u>580.6</u>	<u>-29.4</u>
 Retain for 2008	 0.0	 -5.0	 -5.0
 Departmental Operating Expenses	 217.7	 219.5	 -1.8
Undistributed Charges	115.2	111.1	4.1
Projects & Equipment not Capitalized	7.7	7.4	0.3
Operating Expenses - TWY	<u>340.6</u>	<u>338.0</u>	<u>2.6</u>
 Debt Service	 133.9	 132.3	 1.6
 Other Authority Projects (net of Federal Aid)	 58.3	 56.9	 1.4
 General Reserve Provision	 <u>30.6</u>	 <u>25.4</u>	 <u>5.2</u>
 Subtotal	 46.6	 23.0	 -23.6
 Deposit to Reserve Maintenance Fund	 44.6	 20.0	 24.6
 Provision for Public Liab. Claims & Indem.	 2.0	 3.0	 -1.0
	<u></u>	<u></u>	<u></u>
 Balance	 <u>\$0.0</u>	 <u>\$0.0</u>	 <u>\$0.0</u>

Notes:

1) This also reflects reduced revenues due to closing of the Buffalo Black Rock and City Line Barriers.

2007 Revised Financial Plan
New York State Thruway Authority
(in millions)

2007 Adopted Budget - Thruway Operating Expenses

\$340.6

Revised Financial Plan Adjustments:

Pension Costs	(3.0) Decrease in pension rates
Snow and Ice Removal Costs	1.9 Due to storms Jan-March 2007 in Buffalo/Syracuse regions
Total Personal Service savings	(1.8) Savings due to vacancies
Claims Reimbursable	1.7 Due to accounting adjustment of \$2.4 million to correct prior year entry
Bridge Inspections	0.5 Contract program estimates increased for bridge inspections
Allocations	0.5 Decrease in alloc due to reduction in personal services costs
Other Insurance Premiums (TZ Bridge and Master Bridge Policy)	(0.5) Decrease in TZ policy premium rates
Fuel	(0.4) Fuel originally budgeted at \$3.00/gal; actual price has been lower
Software Maintenance	(0.4) Savings in software maintenance mostly for TransPort
Workers' Compensation	(0.4) Premiums lower than originally projected
Projects not capitalized	(0.3) Delays in starting projects and contracts offset by increase of \$750,000 for bridge removal costs
Health Insurance	(0.2) Rates lower than originally projected
Miscellaneous	(0.2) Miscellaneous adjustments to various accounts

2007 Revised Thruway Operating Budget

\$338.0

2007 Adopted Budget - Other Authority Projects

(net of Federal Aid)

\$58.3

Revised Financial Plan Adjustments:

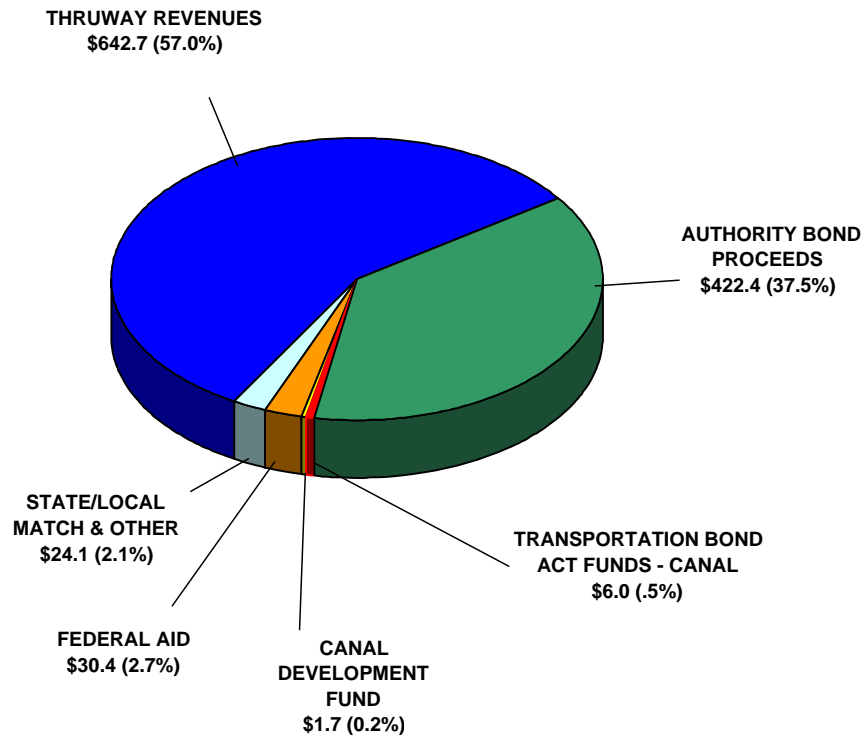
Total Personal Service savings	(0.3) Savings due to vacancies
Capital projects deferred	(0.3) Radio upgrade and facilities projects deferred
Allocations	(0.2) Establish allocation from I-84 to Twy for mechanics working on mainline eqpt
Rock remediation	(0.1) No costs being incurred
Snow & Ice Removal Costs	(0.1) Salt savings
Fuel	(0.1) Fuel originally budgeted at \$3.00/gal; actual price has been lower
Fringe Benefits	(0.1) Savings related to vacancies
Miscellaneous	(0.2) Miscellaneous adjustments to various accounts

2007 Revised Other Authority Projects Operating Budget
(net of Federal Aid)

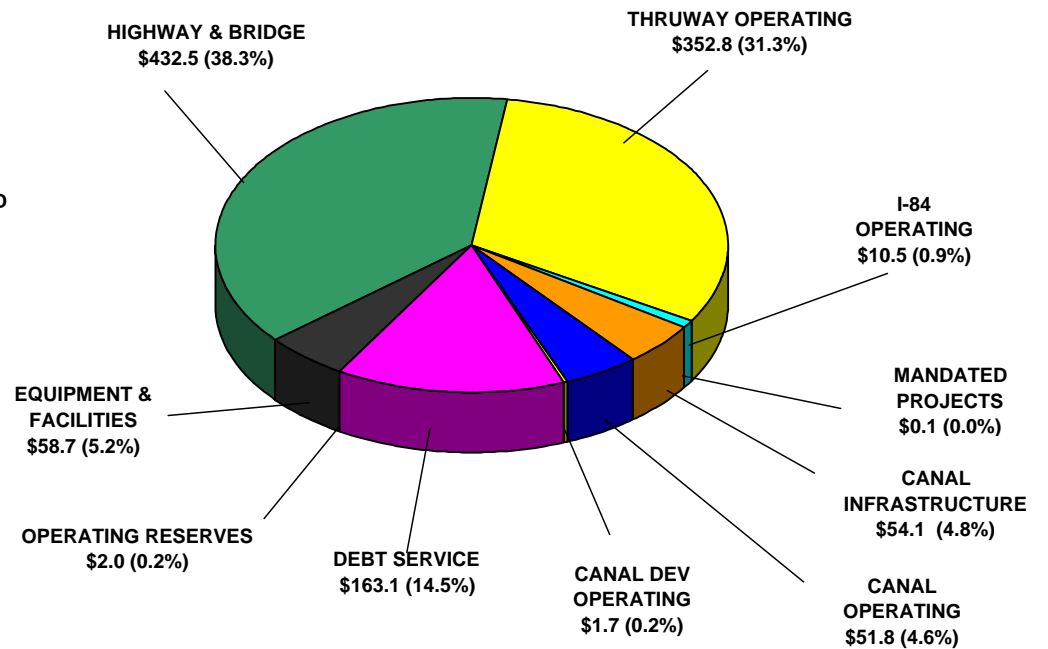
\$56.9

2008 PROPOSED BUDGET FUNDING SOURCES AND USES Total \$1,127.3 Million

SOURCES



USES



Note: The 2007 Revised Budget was \$977.4 million.

2008 PROPOSED BUDGET - Sources and Uses of Funds
New York State Thruway Authority

Use of Funds	
Category	Amount

Source of Funds							
2008 Thruway Revenues	Prior Year Reserve Balances	Bond Proceeds	Federal Funds	Other Funds	Canal State Bond Act	Canal Devel. Fund	Total

Operating Expenses	352,770,731	352,770,731							352,770,731
Provision for Claims	2,000,000	2,000,000							2,000,000
Debt Service	163,110,091	163,110,091							163,110,091
<u>Capital Program</u>									
Highways & Bridges	432,480,286		415,905,387	4,798,722	11,776,177				432,480,286
Architectural (Facilities)	23,850,183	10,244,256	4,479,517	8,167,410	959,000				23,850,183
Equipment & Facilities	34,837,236	34,137,236			700,000				34,837,236
Canal Capital	54,129,246	35,032,233	1,996,878	10,913,777	146,800	6,039,558			54,129,246
Mandated Projects (1)	105,539	105,539							105,539
Total Capital Program	545,402,490	79,519,264	0	422,381,782	23,879,909	13,581,977	6,039,558	0	545,402,490
<u>Other Authority Projects</u>									
Canal Operating	51,822,914	45,322,914			6,500,000				51,822,914
Canal Dev. - Operating	1,734,448						1,734,448		1,734,448
Interstate I-84 (2)	10,494,624					10,494,624			10,494,624
Grand Total	1,127,335,298	642,723,000	0	422,381,782	30,379,909	24,076,601	6,039,558	1,734,448	1,127,335,298

(1) Includes funds for Stewart Airport/Drury Lane.

(2) Assumes all expenditures relative to the operation and maintenance of I-84 will be reimbursed by the New York State Department of Transportation.

Flow of Funds
General Revenue Bond Resolution
For the Years 2006, 2007 and 2008
New York State Thruway Authority

	2006 Actual	2007 Budget	2007 Revised	2008 Proposed	Change from Revised	Percent Change
Revenues						
Tolls	\$554,363,073	\$575,450,000	\$542,814,000	\$596,947,000	\$54,133,000	9.97%
Concessions	13,041,264	13,100,000	12,450,000	12,700,000	250,000	2.01%
Interest	11,466,236	8,000,000	10,000,000	8,000,000	(2,000,000)	-20.00%
Sundry	15,128,199	13,486,000	15,341,000	15,076,000	(265,000)	-1.73%
Total	593,998,772	610,036,000	580,605,000	632,723,000	52,118,000	8.98%
CWE Debt Service	192	0	0	0	0	0.00%
Available Revenues	593,998,964	610,036,000	580,605,000	632,723,000	52,118,000	8.98%
Operating Expenses						
Departmental Operating Expenses	197,971,914	217,670,721	219,503,397	226,840,726	7,337,329	3.34%
Undistributed Charges	106,097,129	115,277,534	111,137,534	118,797,436	7,659,902	6.89%
Equipment under \$5,000	2,852,782	1,439,208	1,439,208	1,289,835	(149,373)	-10.38%
Projects not Capitalized	3,791,310	6,246,063	5,916,063	5,842,734	(73,329)	-1.24%
Total	310,713,135	340,633,526	337,996,202	352,770,731	14,774,529	4.37%
Operating Reserves						
Reserve for Claims & Indem	13,000,000	2,000,000	3,000,000	2,000,000	(1,000,000)	-33.33%
Total	13,000,000	2,000,000	3,000,000	2,000,000	(1,000,000)	-33.33%
Total Operating Expenses And Operating Reserves	323,713,135	342,633,526	340,996,202	354,770,731	13,774,529	4.04%
Adj. To Net Revenues	(980,946)					
Debt Service						
General Revenue Bonds	127,370,042	133,875,600	132,276,075	163,110,091	30,834,016	23.31%
Retained for Capital Program	(5,000,000)	0	(5,000,000)	10,000,000	15,000,000	0.00%
Net Revenue	136,934,841	133,526,874	102,332,723	124,842,178	22,509,455	22.00%
Reserve Maint. Provisions						
Equipment and Facilities	49,885,930	44,640,222	20,015,868	44,381,492	24,365,624	121.73%
Highway and Bridge	19,908,237	0	0	0	0	
Total	69,794,167	44,640,222	20,015,868	44,381,492	24,365,624	121.73%
Other Authority Projects						
Canals	52,482,380	50,749,063	50,749,063	51,822,914	1,073,851	2.12%
Less:						
Federal/Other Aid for Operations	(9,659,303)	(6,500,000)	(6,500,000)	(6,500,000)	0	0.00%
Interstate 84	11,517,597	14,072,982	12,671,489	10,494,624	(2,176,865)	-17.18%
Less:						
Reimbursement from DOT for I-84				(10,494,624)	(10,494,624)	0.00%
Total	54,340,674	58,322,045	56,920,552	45,322,914	(11,597,638)	-20.38%
General Reserve Fund						
Canal Capital	11,713,535	30,564,607	25,396,303	35,137,772	9,741,469	38.36%
Commercial Paper/BANS - Interest Exp.	1,086,465	0	0	0	0	0.00%
	12,800,000	30,564,607	25,396,303	35,137,772	9,741,469	38.36%
Balance	\$0	\$0	\$0	\$0	\$0	-

**Budget Summary
Operating Revenues
New York State Thruway Authority**

	2006 Actual	2007 Revised	2008 Proposed	Amount of Change	Percent Change
Toll Revenue					
Passenger	\$333,649,499	\$325,085,000	\$361,355,000	\$36,270,000	11.16%
Commercial	220,713,574	217,729,000	235,592,000	17,863,000	8.20%
Total	<u>554,363,073</u>	<u>542,814,000</u>	<u>596,947,000</u>	<u>54,133,000</u>	<u>9.97%</u>
Concession Revenue					
Gas Stations	3,420,675	2,650,000	2,800,000	150,000	5.66%
Total	<u>3,420,675</u>	<u>2,650,000</u>	<u>2,800,000</u>	<u>150,000</u>	<u>5.66%</u>
Restaurants	9,620,589	9,800,000	9,900,000	100,000	1.02%
Total	<u>9,620,589</u>	<u>9,800,000</u>	<u>9,900,000</u>	<u>100,000</u>	<u>1.02%</u>
Total Concession	<u>13,041,264</u>	<u>12,450,000</u>	<u>12,700,000</u>	<u>250,000</u>	<u>2.01%</u>
Sundry Revenue					
Interest - Revenue Fund	11,466,236	10,000,000	8,000,000	(2,000,000)	-20.00%
Special Hauling Permits	3,488,133	3,400,000	3,400,000	0	0.00%
Permits & Other	11,640,066	11,941,000	11,676,000	(265,000)	-2.22%
Total	<u>26,594,435</u>	<u>25,341,000</u>	<u>23,076,000</u>	<u>(2,265,000)</u>	<u>-8.94%</u>
 Grand Total	 <u><u>\$593,998,772</u></u>	 <u><u>\$580,605,000</u></u>	 <u><u>\$632,723,000</u></u>	 <u><u>\$52,118,000</u></u>	 <u><u>8.98%</u></u>

Concession and Sundry Revenues
Actual 2006, Projected 2007 and Budgeted Amounts for 2007 and 2008
New York State Thruway Authority

	2006 Actual	2007 Budget	2007 Revised	2008 Proposed	Amount of Change	Percent Change
<u>Concession Revenue</u>						
Gas Stations	\$3,420,675	\$3,200,000	\$2,650,000	\$2,800,000	\$150,000	5.66%
Restaurants	9,620,589	9,900,000	9,800,000	9,900,000	100,000	1.02%
Total Concession Revenue	<u>13,041,264</u>	<u>13,100,000</u>	<u>12,450,000</u>	<u>12,700,000</u>	<u>250,000</u>	<u>2.01%</u>
<u>Sundry Revenue</u>						
Interest	11,466,236	8,000,000	10,000,000	8,000,000	(2,000,000)	-20.00%
Special Hauling Permits	3,488,133	3,000,000	3,400,000	3,400,000	-	0.00%
Permits & Other						
Lease Revenue	10,860	21,000	21,000	21,000	-	0.00%
Rental Income	3,209,441	2,000,000	3,000,000	3,000,000	-	0.00%
Logo Signs	215,028	225,000	200,000	225,000	25,000	12.50%
Scrap	120,747	80,000	80,000	80,000	-	0.00%
Unpaid Tolls	172,869	100,000	100,000	100,000	-	0.00%
Coin Box Rev	36,776	200,000	40,000	40,000	-	0.00%
Misc. Rev	79,773	600,000	225,000	225,000	-	0.00%
Real Estate	104,650	100,000	950,000	500,000	(450,000)	-47.37%
E-ZPass Violations	3,718,792	3,300,000	3,300,000	3,300,000	-	0.00%
E-ZPass Airport Fees	303,778	260,000	300,000	260,000	(40,000)	-13.33%
E-ZPass Admin Fees	1,455,122	1,600,000	1,500,000	1,600,000	100,000	6.67%
MFSNT/Adesta	325,320	400,000	300,000	300,000	-	0.00%
Tag Lease Fees	1,888,554	1,500,000	1,900,000	2,000,000	100,000	5.26%
All Others	(1,644)	100,000	25,000	25,000	-	0.00%
Total Permits & Other	<u>11,640,066</u>	<u>10,486,000</u>	<u>11,941,000</u>	<u>11,676,000</u>	<u>(265,000)</u>	<u>-2.22%</u>
Total	26,594,435	21,486,000	25,341,000	23,076,000	(2,265,000)	-8.94%
Grand Total	<u>\$ 39,635,699</u>	<u>\$ 34,586,000</u>	<u>\$ 37,791,000</u>	<u>\$ 35,776,000</u>	<u>\$ (2,015,000)</u>	<u>-5.33%</u>

Budget Summary
Departmental Operating Expenses

	2006 Actual	2007 Revised	2008 Proposed	Amount of Change	Percent Change
Thruway					
Operating Expenses					
Board & Executive	\$519,002	\$435,957	\$366,418	(\$69,539)	-16.0%
Public Affairs and Strategic Planning	1,194,418	2,034,543 (1)	2,193,965	159,422	7.8%
Legal	1,353,941	1,632,218	1,748,397	116,179	7.1%
Audit and Management Services	589,998	653,087	789,802	136,715	20.9%
Administrative Services	7,931,106	6,314,616 (1)	6,353,033	38,417	0.6%
Information Technology	7,775,402	9,024,552	10,307,116	1,282,564	14.2%
Maint and Engineering					
Engineering	5,057,715	6,402,809 (1)	6,913,302	510,493	8.0%
Thruway Maint	58,388,588	72,824,469 (1)	71,348,882	(1,475,587)	-2.0%
Equip & Inv Mgmt	26,153,981	28,661,424	32,801,270	4,139,846	14.4%
Finance and Accts	6,149,508	7,712,889 (1)	8,729,115	1,016,226	13.2%
Operations					
Traffic Services	6,827,019	6,924,987	7,336,812	411,825	5.9%
State Police	32,392,938	33,247,462	34,068,736	821,274	2.5%
Toll Collection	43,638,298	43,634,384	43,883,878	249,494	0.6%
Total Departmental Expenses	197,971,914	219,503,397	226,840,726	7,337,329	3.3%
General Charges	106,097,129	111,137,534	118,797,436	7,659,902	6.9%
	304,069,043	330,640,931	345,638,162	14,997,231	4.5%
Other Operating Expenditures					
Equipment under \$5,000	2,852,782	1,439,208	1,289,835	(149,373)	-10.4%
Projects not Capitalized	3,791,310	5,916,063	5,842,734	(73,329)	-1.2%
Total Operating Expenditures	310,713,135	337,996,202	352,770,731	14,774,529	4.4%
Operating Reserves					
Res. for Claims & Indem.	13,000,000	3,000,000	2,000,000	(1,000,000)	-33.3%
Total Operating Reserves	13,000,000	3,000,000	2,000,000	(1,000,000)	-33.3%
Total Thruway	\$323,713,135	\$340,996,202	\$354,770,731	\$13,774,529	4.0%
Other Authority Projects					
Canals					
Operations	\$28,499,718	\$28,714,350	\$29,206,653	\$ 492,303	1.7%
Canal Support	3,333,832	3,442,333	3,459,640	17,307	0.5%
General Charges	13,213,182	13,827,904	14,467,860	639,956	4.6%
Equipment not Capitalized	480,521	155,329	652,225	496,896	319.9%
Projects not Capitalized	6,955,127	4,609,147	4,036,536	(572,611)	-12.4%
Subtotal	52,482,380	50,749,063	51,822,914	1,073,851	2.1%
I-84					
Maint. Eng. Oper. & Planning	4,516,928	4,847,766	5,314,859	467,093	9.6%
Equip & Inv Mgmt	1,607,567	1,940,550	2,214,190	273,640	14.1%
Operations	786,533	776,792	910,103	133,311	17.2%
State Police	1,889,193	2,097,603	0	(2,097,603)	-100.0%
General Charges	2,658,654	2,981,601	2,048,472	(933,129)	-31.3%
Equipment not Capitalized	58,722	27,177	7,000	(20,177)	-74.2%
Subtotal	11,517,597	12,671,489	10,494,624 (2)	(2,176,865)	-17.2%
Total Other Authority Projects	\$ 63,999,977	\$ 63,420,552	\$ 62,317,538	\$ (1,103,014)	-1.7%
Grand Total (Excluding CDF)	\$387,713,112	\$404,416,754	\$417,088,269	\$12,671,515	3.1%
Canal Development Fund - Operating	\$1,460,003	\$1,734,448	\$1,734,448	\$0	0.0%

Note:

(1) Departments impacted by a reorganization occurring in 2006.

(2) Assumes all 2008 expenditures relative to the operation and maintenance of I-84 will be reimbursed by the New York State Department of Transportation.

Budget Summary
Debt Service

	2006 Actual	2007 Revised	2008 Proposed
Debt Service			
General Revenue Bonds			
Series A	\$0	\$0	\$0
Series B	5,690,825	0	0
Series C		0	0
Series D	9,190,625	9,194,290	9,192,690
Series E	44,783,287	39,738,835	22,118,288
Series F	34,778,203	40,465,640	40,461,715
Series G	36,958,950	36,966,200	36,967,850
Series H	0	10,775,125	58,883,063 (1)
Series I	0	0	423,229 (1)
	131,401,890	137,140,090	168,046,835
Less: Interest Earnings	4,031,848	4,864,015	4,936,744
Net Debt Service - Twy Bds	127,370,042	132,276,075	163,110,091
 Total	 \$127,370,042	 \$132,276,075	 \$163,110,091

Notes:

(1) Series H Bonds issued in 2007 and anticipated Series I Bonds to be issued in 2008 for Thruway Capital program.

Budget Summary Capital Program			
	2006 Actual	2007 Revised	2008 Proposed
Capital Program			
Highway & Bridge			
Contracts	\$154,332,487	\$303,653,319	\$410,758,473
State Police	0	440,880	740,700
Thruway Forces & Materials	24,933,205	21,056,177	20,981,113
Subtotal	179,265,692	325,150,376	432,480,286
Architectural			
Contracts	17,865,890	25,596,131	23,850,183
Subtotal	17,865,890	25,596,131	23,850,183
Equipment, Facilities & Systems			
Equipment & Systems	33,064,968	40,106,140	34,821,721
Thruway Forces		199,491	15,515
Subtotal	33,064,968	40,305,631	34,837,236
Total Thruway	\$230,196,550	\$391,052,138	\$491,167,705
Other Authority Projects			
Mandated Projects			
Syracuse Inner Harbor	(607)		
Thruway Forces & Materials			
Syr Inner Harbor - Canal Consol/Relocation			
Syracuse Intermodal Center			
Buffalo Inner Harbor	300,708	2,573,887	
Thruway Forces & Materials		2,777	
Stewart Airport/Drury Lane	484,289	1,855,690	105,539
Thruway Forces & Materials	17,731		
Subtotal	802,121	4,432,354	105,539
Canal Capital			
Contracts	8,461,055	36,344,294	45,898,056
Maint. Forces & Materials	4,042,538	5,401,977	5,727,640
Equipment	1,048,020	1,714,061	2,503,550
Subtotal	13,551,613	43,460,332	54,129,246
Canal Dev. - Capital	-	-	-
TOTAL CAPITAL PROGRAM	\$244,550,284	\$438,944,824	\$545,402,490

2008 Reserve Maintenance Budget
New and Replacement Equipment Items/Projects
New York State Thruway Authority

Description	Amount
<u>Public Affairs & Strategic Planning</u>	
Miscellaneous New/Replacement Equipment	\$ 6,500
<u>Legal</u>	
Miscellaneous New/Replacement Equipment	4,295
<u>Administrative Services</u>	
Building Renovations	494,000
Miscellaneous New/Replacement Equipment	15,000
Total	<u>509,000</u>
<u>Information Technology</u>	
Project Labor/Personnel Costs	2,161,731
Toll System Upgrades/Enhancements	1,612,600
Automatic Vehicle Classification	1,310,595
Financial System	805,000
Thruway Wide Replacement Hardware	384,100
Network Equipment Upgrades	373,000
Secure Access	355,000
TFP Maintenance Management	300,000
New/Replacement Servers	290,000
IT Security Enhancements	200,000
Software Purchases	178,000
TIS System Upgrade	150,000
IIIs BIMs SIMs Enhancements	150,000
Miscellaneous New/Replacement Equipment	95,500
Replacement Printers	89,800
Next Gen Lane Controllers	80,000
ARS/PHAL Enhancements	71,600
Phone Equipment/System Upgrades	51,500
NYSPIN Interface to CAD	50,000
VES System Upgrade	25,000
MS Project	20,000
Misc Tech Development Equip	17,360
CCTV System Upgrades	15,000
GIS	10,000
Check Sealer	10,000
Total	<u>8,805,786</u>
<u>Engineering Services</u>	
Transport/Site Manager Implementation	1,200,000
Project Labor/Personnel Costs	604,236
Sign Inventory System	75,000
Miscellaneous New/Replacement Equipment	53,045
Modular Furniture - Design	51,500
CADD Computers	39,100
EBO Software	30,000
Total	<u>2,052,881</u>

2008 Reserve Maintenance Budget
New and Replacement Equipment Items/Projects
New York State Thruway Authority

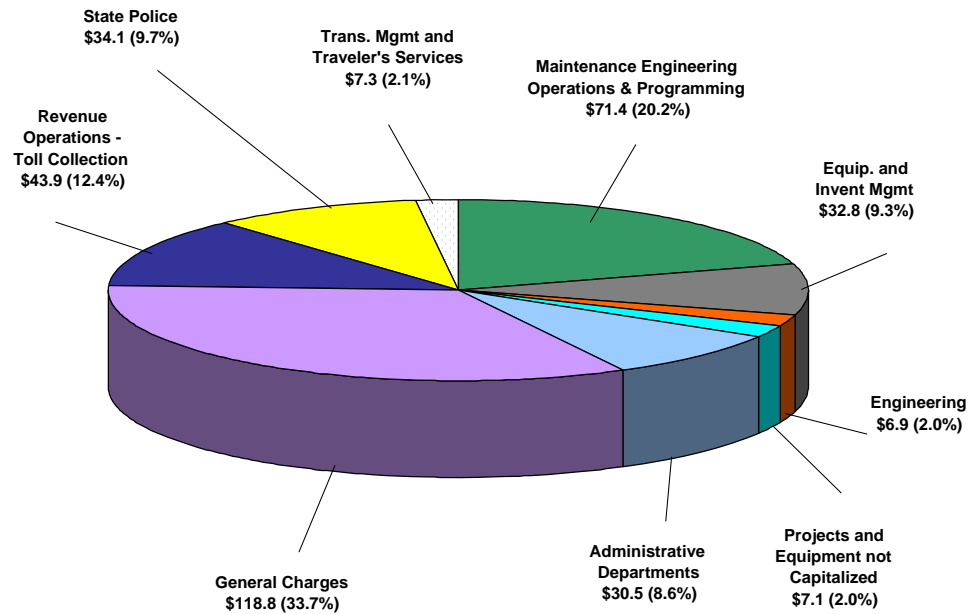
Description	Amount
<u>Thruway Maintenance</u>	
Contracts & Thruway Forces	23,865,698
Service Area, Fac. & Equipment	926,769
Toll Building Equipment	903,708
Division Hdqtrs, Maintenance & Equipment	837,525
Miscellaneous New/Replacement Equipment	300,381
Equipment in Police Barracks	90,013
Outside Lighting	27,475
Total	26,951,569
<u>Equipment & Inventory Management</u>	
Trucks and Const Equipment Replacements	9,171,650
Admin and State Police Vehicle Replacements	3,237,500
Toll Equipment	1,387,923
Additional Trucks and Const Equipment	257,452
Shop New/Replacement Equipment	217,390
Miscellaneous New/Replacement Equipment	7,530
Total	14,279,445
<u>Finance and Accounts</u>	
Miscellaneous New/Replacement Equipment	6,473
Total	6,473
<u>Operations</u>	
Radio System Upgrade	1,390,687
Traffic Management System	735,000
CCTV Nice Neighbor Conversion	25,950
Replacement Radios	25,000
Miscellaneous New/Replacement Equipment	22,375
Total	2,199,012
<u>Toll Collection</u>	
EZ Pass Program	6,900,000
Miscellaneous New/Replacement Equipment	33,290
Safe Drop Chute Replacement	25,000
Total	6,958,290
<u>Troop T</u>	
Vehicle TraCs Mounts	300,000
Miscellaneous New/Replacement Equipment	56,996
Furniture for Zone 4 Building	40,000
Radios	20,000
Replacement Computers	15,000
Total	431,996
<u>Projects/Equipment Not Capitalized</u>	
Projects Not Capitalized	(2,220,993)
Equipment Not Capitalized	(1,296,835)
Total	(3,517,828)
Grand Total	\$ 58,687,419

Budget Summary
Federal Aid, Capital Financing, Reserve Balances, Other and CDF
New York State Thruway Authority

	2006 Actual	2007 Revised	2008 Proposed
<u>Federal Aid</u>			
Highway & Bridge	\$17,638,312	\$17,838,356	\$3,746,856
Intelligent Transportation Systems	2,583,612	1,235,956	1,051,866
Architectural (Facilities)		8,051,527	8,167,410
Canals			
Capital	2,421,401	10,908,859	10,913,777
Operating	9,484,333	6,500,000	6,500,000
Other Projects - Eqpt	179,720		
Total Federal Aid	<u>32,307,378</u>	<u>44,534,698</u>	<u>30,379,909</u>
<u>Capital Financing</u>			
Bond Proceeds/Interest earnings	<u>154,782,291</u>	<u>237,194,644</u>	<u>422,381,782</u>
Canal - Transportation Bond act(1)	<u>-</u>	<u>1,699,780</u>	<u>6,039,558</u>
<u>Prior Years Balances</u>			
<u>Reserve Maintenance Fund</u>			
Highway & Bridge	-	90,000,000	-
Equipment	<u>-</u>	<u>10,000,000</u>	<u>-</u>
	<u>-</u>	<u>100,000,000</u>	<u>-</u>
<u>General Reserve Fund</u>			
	<u>-</u>	<u>7,000,000</u>	<u>-</u>
Total Reserve Balance	<u>-</u>	<u>107,000,000</u>	<u>-</u>
<u>Other</u>			
State & Miscellaneous - TWY	6,615,726	13,171,982	12,881,977
State & Miscellaneous - I84			10,494,624
State & Miscellaneous - Canal Operating	174,970		
State & Miscellaneous - Canal Dev Fund	200,000		
Auction Proceeds	<u>714,376</u>	<u>700,000</u>	<u>700,000</u>
Total Other	<u>7,705,072</u>	<u>13,871,982</u>	<u>24,076,601</u>
Grand Total	<u>\$194,794,741</u>	<u>\$ 404,301,104</u>	<u>\$ 482,877,850</u>
<u>Canal Dev. Fund</u>	<u>\$1,260,003</u>	<u>\$1,734,448</u>	<u>\$1,734,448</u>

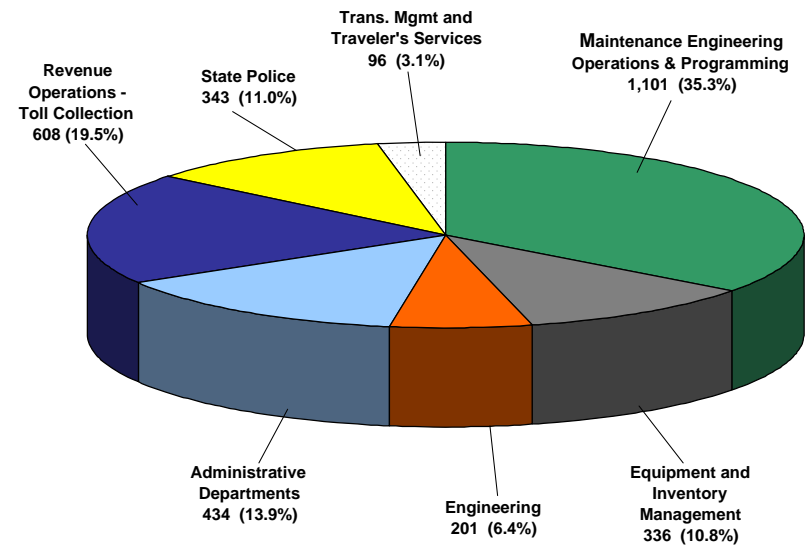
(1) The Transportation Bond Act of 2005 authorizes \$50 million of Canal projects over 5 years.

2008 THRUWAY OPERATING BUDGET BY DEPARTMENT IN MILLIONS



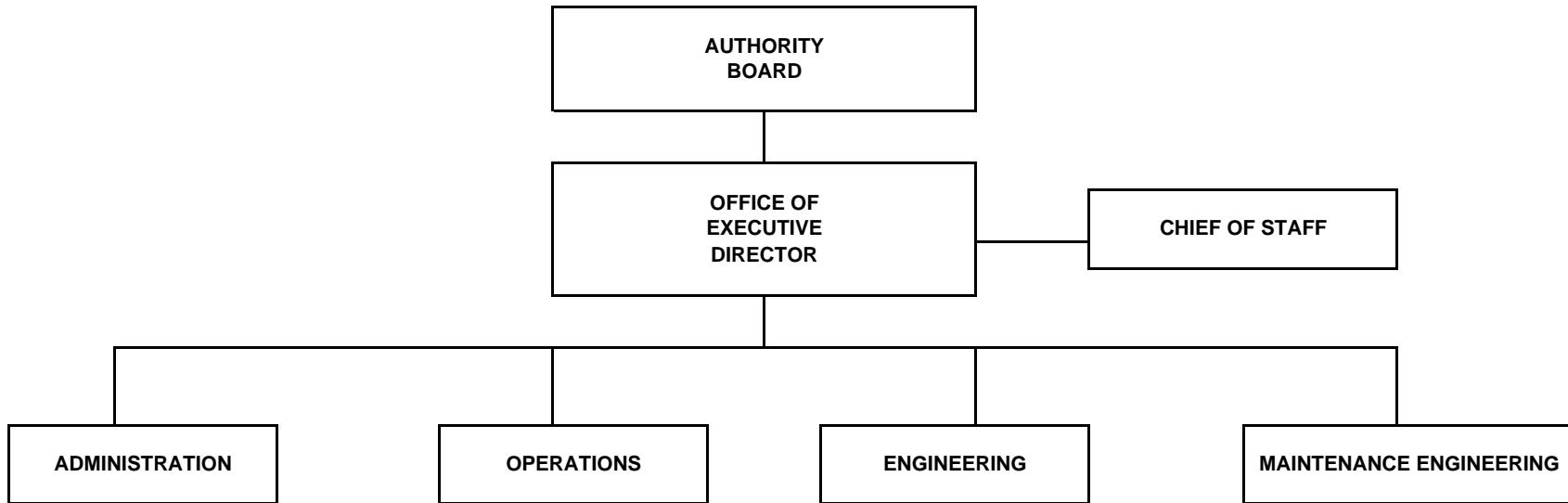
TOTAL OPERATING BUDGET: \$352.8 Million

WORK FORCE BY DEPARTMENT THRUWAY



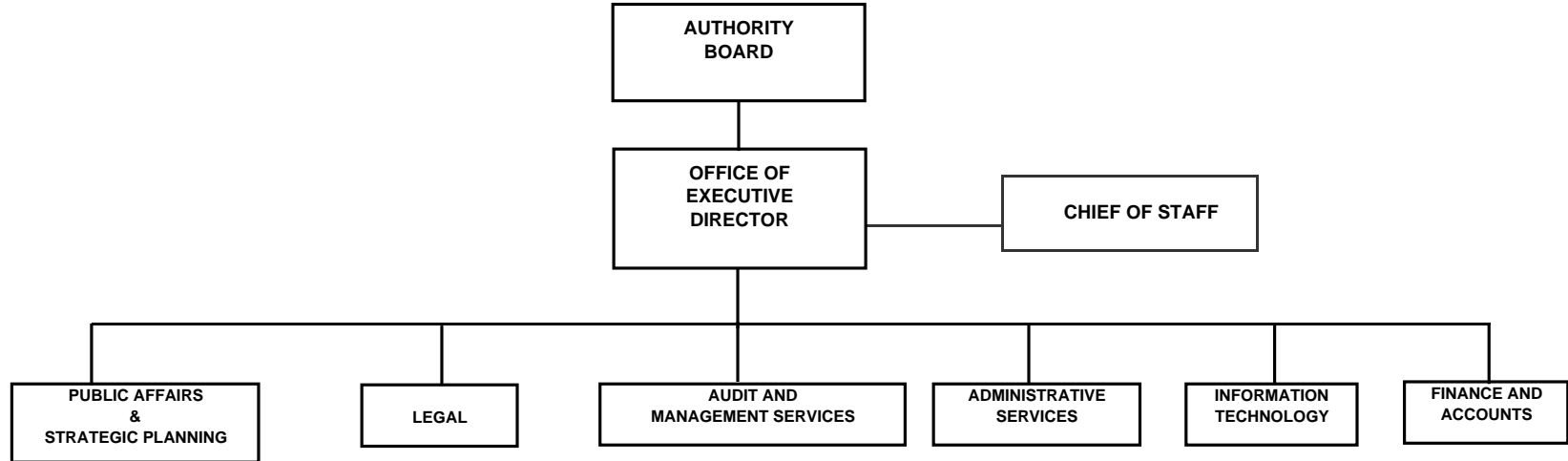
TOTAL WORK FORCE: 3,119

**NEW YORK STATE THRUWAY AUTHORITY
SUMMARY - ADMINISTRATION, OPERATIONS, ENGINEERING, MAINTENANCE ENGINEERING,
AND GENERAL CHARGES
2008 BUDGET**



ORGANIZATION	PERSONNEL BUDGET	OPERATING EXPENSE BUDGET			
		PERSONAL SERVICES	MAINTENANCE AND OPERATIONS	ALLOCATIONS TO OTHER FUNDS	TOTAL
Administration	434	\$25,761,975	\$8,251,286	(\$3,525,415)	\$30,487,846
Operations	1,047	77,906,089	8,668,586	(1,285,249)	85,289,426
Engineering	201	15,236,877	585,995	(8,909,570)	6,913,302
Maintenance Engineering	1,437	73,309,789	39,888,204	(9,047,841)	104,150,152
General Charges	--	95,025,647	32,577,200	(8,805,411)	118,797,436
TOTAL	3,119	\$287,240,377	\$89,971,271	(\$31,573,486)	\$345,638,162

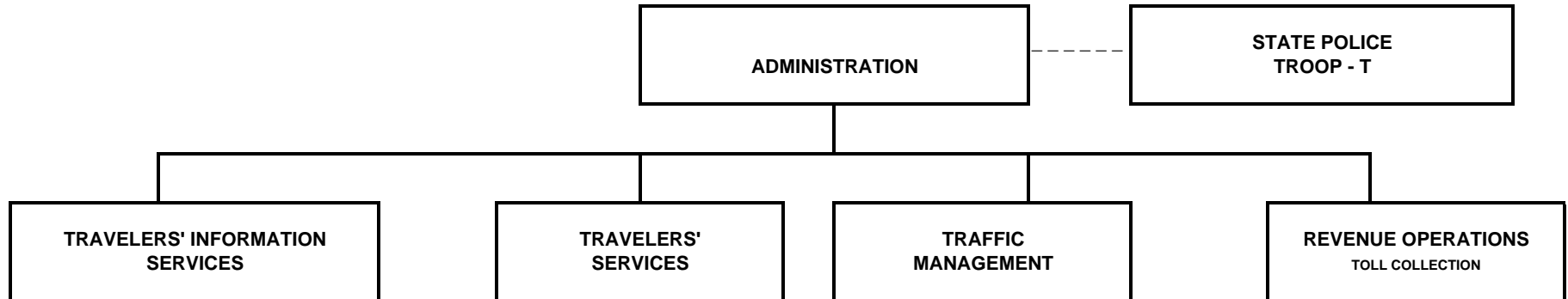
**NEW YORK STATE THRUWAY AUTHORITY
SUMMARY - ADMINISTRATION
2008 BUDGET**



ORGANIZATION	PERSONNEL BUDGET	OPERATING EXPENSE BUDGET			
		PERSONAL SERVICES	MAINTENANCE AND OPERATIONS	ALLOCATIONS TO OTHER FUNDS	TOTAL
Board and Executive (1)	11	\$ 384,742	\$ 19,150	\$ (37,474)	\$ 366,418
Public Affairs & Strategic Planning	32	2,184,447	201,619	(192,101)	2,193,965
Legal	24	1,801,833	416,775	(470,211)	1,748,397
Audit and Management Services	13	860,457	11,800	(82,455)	789,802
Administrative Services	86	4,312,913	2,410,590	(370,470)	6,353,033
Information Technology	102	7,372,803	4,499,002	(1,564,689)	10,307,116
Finance and Accounts	166	8,844,780	692,350	(808,015)	8,729,115
TOTAL	434	\$ 25,761,975	\$ 8,251,286	\$ (3,525,415)	\$ 30,487,846

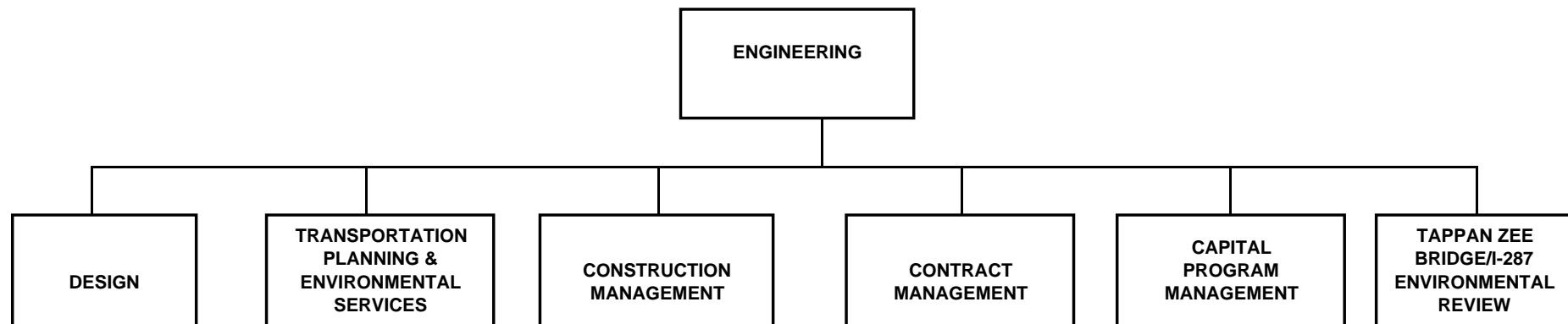
(1) Includes 7 unpaid Board Members.

NEW YORK STATE THRUWAY AUTHORITY
2008 BUDGET
SUMMARY - OPERATIONS



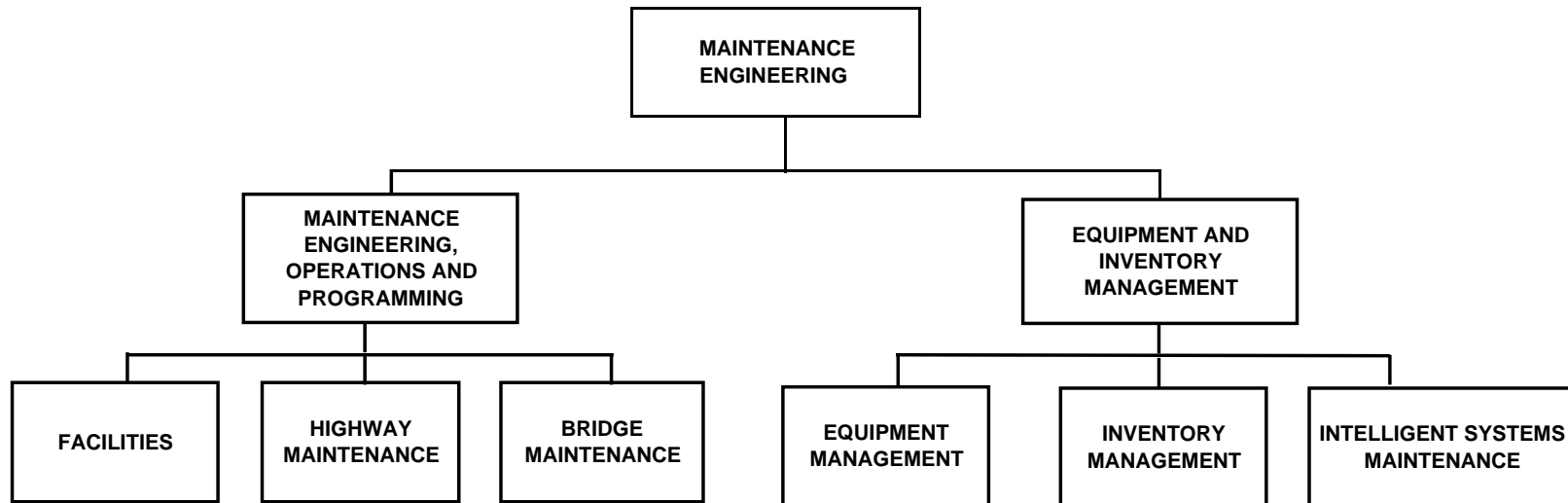
ORGANIZATION	PERSONNEL BUDGET	OPERATING EXPENSE BUDGET			
		PERSONAL SERVICES	MAINTENANCE AND OPERATIONS	ALLOCATIONS TO OTHER FUNDS	TOTAL
Administration, Offices of Travelers' Services, Travelers' Information Services and Traffic Management	96	\$5,715,802	\$2,111,087	(\$490,077)	\$7,336,812
State Police, Troop T	343	32,544,903	2,319,005	(795,172)	34,068,736
Revenue Operations - Toll Collection	608	39,645,384	4,238,494	0	43,883,878
TOTAL	1,047	\$77,906,089	\$8,668,586	(\$1,285,249)	\$85,289,426

**NEW YORK STATE THRUWAY AUTHORITY
2008 BUDGET
SUMMARY - ENGINEERING**



ORGANIZATION	PERSONNEL BUDGET	OPERATING EXPENSE BUDGET			
		PERSONAL SERVICES	MAINTENANCE AND OPERATIONS	ALLOCATIONS TO OTHER FUNDS	TOTAL
Engineering	201	\$15,236,877	\$585,995	(\$8,909,570)	\$6,913,302
- Design - Transportation Planning & Environmental Services - Construction Management - Contract Management - Capital Program Management - Tappan Zee Bridge/I-287 Environmental Review					

**NEW YORK STATE THRUWAY AUTHORITY
2008 BUDGET
SUMMARY - MAINTENANCE ENGINEERING**



ORGANIZATION	PERSONNEL BUDGET	OPERATING EXPENSE BUDGET			
		PERSONAL SERVICES	MAINTENANCE AND OPERATIONS	ALLOCATIONS TO OTHER FUNDS	TOTAL
Maintenance Engineering, Operations and Programming	1,101	\$56,950,866	\$22,767,707	(\$8,369,691)	\$71,348,882
- Facilities					
- Highway Maintenance					
- Bridge Maintenance					
Equipment and Inventory Management	336	16,358,923	17,120,497	(678,150)	32,801,270
- Equipment Management					
- Inventory Management					
- Intelligent Systems Maintenance					
TOTAL	1,437	\$73,309,789	\$39,888,204	(\$9,047,841)	\$104,150,152

**NEW YORK STATE THRUWAY AUTHORITY
2008 BUDGET**

GENERAL CHARGES

Payroll Benefits

Health Insurance	\$50,421,700
Pensions - New York State Employees' Retirement System	19,084,000
Social Security Contributions	14,806,618
Employee Benefits Fund	5,701,705
Workers' Compensation Insurance	4,471,203
Unemployment Insurance	308,074
Survivor's Benefits	232,347

Sub-Total	95,025,647
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Other

E-ZPass Account Management	23,875,000
Insurance Premiums and Surety Bonds	4,214,300
Professional Services	1,048,900
Environmental Expense	1,200,000
Reimbursement to Civil Service	887,000
Employee Vacation Leave Expense	450,000
Administrative Cost Recovery	420,000
Tuition Assistance	185,000
Provision for the Reserve for Inventory Obsolescence	150,000
Employee Safety Equipment	110,000
All Others	37,000

Sub-Total	32,577,200
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Allocations

Allocations to Other Funds	(8,805,411)
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TOTAL GENERAL CHARGES	<u>\$118,797,436</u>
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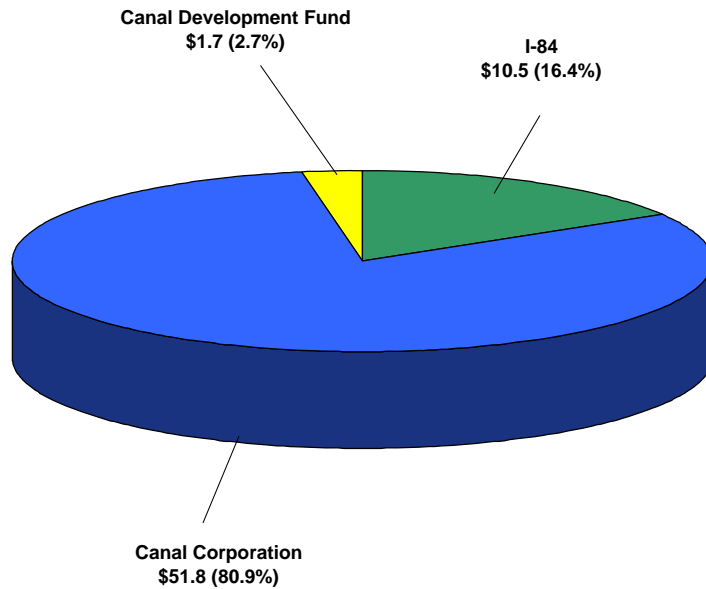
NEW YORK STATE THRUWAY AUTHORITY
2008 BUDGET
THRUWAY

PERSONNEL BUDGET	
Board & Executive	11
Public Affairs and Strategic Planning	32
Legal	24
Audit and Management Services	13
Administrative Services	86
Information Technology	102
Engineering	201
Maintenance Engineering, Operations and Programming	1,101
Equipment and Inventory Management	336
Finance and Accounts	166
Operations	96
State Police	343
Toll Collection	<u>608</u>
TOTAL PERSONNEL	<u>3,119</u>

EXPENSE BUDGET	
PERSONAL SERVICES:	
Salaries - Regular	\$170,930,575
Fringe Benefits	95,025,647
Salaries - Temporary and Extra	12,205,065
Overtime Pay - Regular	11,056,726
Excess/Bonus Sick and Vac	1,865,265
Shift Differential	774,200
Check Out Payment	375,000
Overtime Pay - Temporary and Extra	323,842
Salaries Redistributed	(260,000)
Salaries - Reimbursed	(275,488)
Savings on Salaries	<u>(4,780,455)</u>
Total Personal Services	<u>287,240,377</u>
MAINTENANCE AND OPERATIONS:	
EZPass Account Management	23,875,000
Auto - Gas, Oil	7,864,500
Special Contracts	7,483,807
Bridges	5,544,456
Thruway Roadway	5,077,133
Snow & Ice Control	4,955,116
Insurance Prem & Surety Bonds	4,214,300
Electric	3,758,000
Mtce & Repair to Eqpt	3,375,382
Auto - Supplies	3,172,735
Rentals	2,162,075
Reimb to NYS Police	1,900,000
Telephone	1,838,188
Buildings	1,548,300
Professional Services	1,551,525
Environmental Exp	1,200,000
Natural Gas	1,014,300
Printing Outside	910,500
Toll & ITS Eqpt Thruwaywide	855,000
Reimb to Civil Service	887,000
Repairs Due to Accidents	718,950

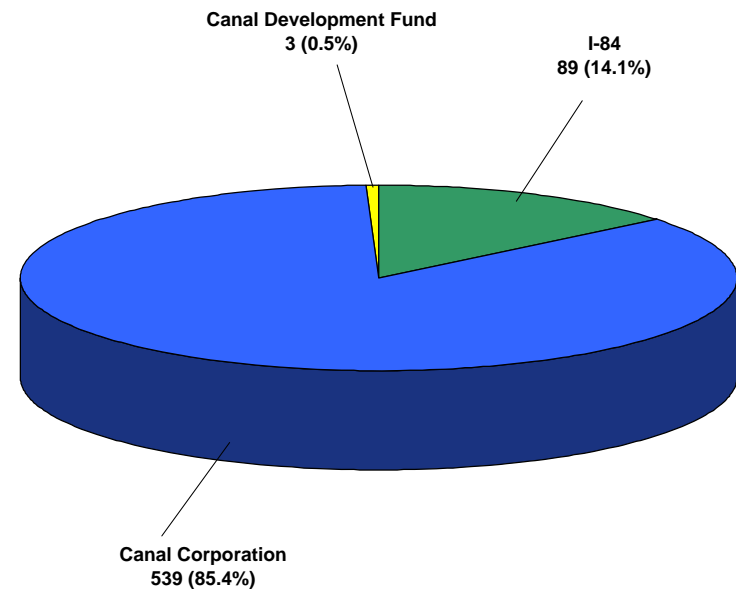
Clothing Supplies	690,755
Auto - Repairs Outside	642,500
Perishable Tools	635,900
Auto - Tires, Tubes	465,295
Vacation Leave	450,000
Admin Cost Recovery	420,000
Stationary Forms	410,896
Travel Exp Regular	409,853
Heating Fuel	385,100
Signs - Inventory	374,000
Misc Mtce Supplies	371,210
Concession Utility	343,000
Auto - General Exp	337,655
Training Exp	310,924
Medical Services	305,600
Janitorial Supplies	318,588
First Aid & Person Safety Supp	279,806
Clothes Cleaning	273,175
Overtime Meal Exp	215,857
Dues, Books, Subscriptions	203,931
Traffic Control Safety Supp	200,284
Tuition Assistance	185,000
Water	177,915
Reimb Volunteer Fire Co	160,000
Prov Res for Inventory Obsol	150,000
Mfg Signs - Non-Inventory	125,000
Postage	129,500
Freight Parcel Post	132,000
Employee Safety Eqpt	110,250
Printing & Duplicating	90,000
Employee Development	80,520
Fiduciary Fees	84,000
Reimb to State Comptroller	70,000
Advertising	60,500
Propane	60,000
Computer Supplies	54,925
Reimb to NYS Law Department	50,000
Auto - Insurance	50,000
Bldg Admin HQ	43,500
R&D Parts Non-Inventory	37,500
Engineering Supplies	26,300
Credit Card Fees	18,000
Demurrage	14,000
Photo Supplies	11,000
Promotion Expense	10,950
All Others	10,080
Cash Discount Earned	(12,000)
Inventory Items Repaired	(37,750)
Reimb of Mtce Exp	(51,000)
Projects from Savings	(99,515)
M&O Reimb Fed Aid	(500,000)
Reimb by Claim	(3,220,000)
Total Maintenance and Operations	<u>89,971,271</u>
ALLOCATIONS AND OTHER:	
Allocations of Thruway Personnel and Fringe Benefits	(31,573,486)
Equipment not Capitalized	1,289,835
Projects not Capitalized	<u>5,842,734</u>
Total Allocations and Other	<u>(24,440,917)</u>
TOTAL Thruway	<u><u>\$352,770,731</u></u>

**2008 OPERATING BUDGET
OTHER AUTHORITY PROJECTS
IN MILLIONS**



TOTAL OPERATING BUDGET: \$64.0 Million

**WORK FORCE
OTHER AUTHORITY PROJECTS**



TOTAL WORK FORCE: 631

NEW YORK STATE THRUWAY AUTHORITY
2008 BUDGET
INTERSTATE 84

PERSONNEL BUDGET	
Maintenance Engineering, Operations and Programming	65
Equipment and Inventory Management	22
Traffic Operations	<u>2</u>
TOTAL PERSONNEL	<u>89</u>

EXPENSE BUDGET	
PERSONAL SERVICES:	
Salaries - Regular	\$3,700,362
Fringe Benefits	1,560,000
Overtime Pay - Regular	394,500
Salaries - Temporary and Extra	236,437
Excess/Bonus Sick and Vac	31,223
Shift Differential	16,400
Overtime Pay - Temporary and Extra	8,500
Salaries - Reimbursed	(7,500)
Savings on Salaries	<u>(207,269)</u>
Total Personal Services	<u>5,732,653</u>
MAINTENANCE AND OPERATIONS:	
Snow and Ice Control	629,000
Automotive - Gasoline, Tires, Oil, Lubricants and Anti-Freeze	537,000
Special Contractual Services	421,895
Automotive - Supplies and Repair Parts	290,000
Fuel, Light, Power and Water	205,600
Thruway Roadway	178,000
Buildings	156,967
Auto Repairs - Outside	95,000
Telephone	65,800
Repairs Reimbursable by Claim	63,000
Rentals	47,760
Bridges - Non Contract	37,000
Janitorial Supplies	34,500
Clothing Supplies	27,700
Perishable Tools	27,550
First Aid and Safety Supplies	27,200
Signs	27,000
Reimbursement to Volunteer Fire Co.	22,500
Automotive - General expense	13,000
Miscellaneous Maintenance Supplies	11,550
Clothes Cleaning	10,450
Overtime Meal Expense	10,400
All Others	<u>27,250</u>
Total Maintenance and Operations	<u>2,966,122</u>
ALLOCATIONS AND OTHER:	
Allocations of Thruway Personnel and Fringe Benefits	1,788,849
Equipment not Capitalized	<u>7,000</u>
Total Allocations and Other	<u>1,795,849</u>
TOTAL I-84 (1)	<u>\$10,494,624</u>

(1) Assumes all expenditures relative to the operation and maintenance of I-84 will be reimbursed by the New York State Department of Transportation.

NEW YORK STATE THRUWAY AUTHORITY
2008 BUDGET
CANAL CORPORATION

PERSONNEL BUDGET	
Canal Operations	539
Canal Development Fund	<u>3</u>
TOTAL PERSONNEL	<u>542</u>
EXPENSE BUDGET	
PERSONAL SERVICES:	
Salaries - Regular	\$24,389,983
Fringe Benefits	15,848,825
Salaries - Temporary and Extra	2,000,000
Overtime Pay - Regular, Temporary and Extra	228,433
Shift Differential	48,920
Excess/Bonus Sick & Vacation Buy Back	362,300
Savings on Salaries	<u>(1,380,395)</u>
Total Personal Services	<u>41,498,066</u>
MAINTENANCE AND OPERATIONS:	
Special Contractual Services	2,069,992
Automotive - Gasoline, Oil, Lubricants Anti-Freeze, Tires and Tubes	829,150
Electricity	515,000
Rentals	422,984
Miscellaneous Maintenance Supplies	390,000
Automotive - Supplies and Repair Parts	285,300
Environmental Expense	269,900
Natural Gas	246,000
Traveling Expense - Regular	234,100
Floating Plant	206,000
Telephone	203,226
Buildings	200,000
Perishable Tools and Equipment	189,850
Professional Services	175,000
Reimbursement to Civil Service	149,500
Clothing and Clothing Supplies	120,000
First Aid, Medical and Safety Supplies	84,600
Heating Fuel	74,700
Janitorial Expense	74,125
Travel Expense Cars	66,550
Medical Services	65,806
Employee Safety Equipment	60,200
Water	47,000
Automotive - General Expense	35,500
Stationary Forms	29,700
Automotive - Repairs Outside	29,000
Training Expense	20,000
Reimbursement of Maintenance Expense	(59,000)
Budget Savings	(317,000)
All Others	<u>112,247</u>
Total Maintenance and Operations	<u>6,829,430</u>
SUPPORT, ALLOCATIONS AND FEDERAL AID:	
Projects not Capitalized	4,036,536
Support From Thruway	3,459,640
Equipment not Capitalized	652,225
Non-Federal Reimbursement	(30,818)
Allocations to Canal Capital and Canal Development Fund	(4,622,165)
Federal Aid - Operating and Maintenance Aid	<u>(6,500,000)</u>
Total Support, Allocations, Federal and Non-Federal Aid, and Projects & Equipment Not Capitalized	<u>(3,004,582)</u>
TOTAL CANAL CORPORATION	<u>\$45,322,914</u>
CANAL DEVELOPMENT FUND - Operating	<u>\$1,734,448</u> (1)

(1) Note: Refer to the Capital Program for the Canal Revitalization Program .

BUDGETED PERSONNEL COMPARISON
2007 vs. 2008
New York State Thruway Authority

	2007 Revised	2008 Proposed	Change From Revised	Percent Change
Thruway				
Thruway Authority	2,784	2,776	(8)	-0.3%
State Police Troop T	342	343	1	0.3%
Total Thruway	<u>3,126</u>	<u>3,119</u>	<u>(7)</u>	<u>-0.2%</u>
Interstate 84				
Interstate 84	89	89	-	0.0%
State Police Troop T	30	-	(30)	-100.0%
Total Interstate 84	<u>119</u>	<u>89</u>	<u>(30)</u>	<u>-25.2%</u>
Canal Corporation				
Canal Corporation	541	539	(2)	-0.4%
Canal Development Fund	3	3	-	0.0%
Total Canal Corporation	<u>544</u>	<u>542</u>	<u>(2)</u>	<u>-0.4%</u>
Grand Total	<u>3,789</u>	<u>3,750</u>	<u>(39)</u>	<u>-1.0%</u>

Comparison of Annual Staffing
Summary of Permanent Budgeted Positions
From 1995 through 2008
New York State Thruway Authority

	Budgeted Positions				Change	Cumulative Change Since 1995
	Mainline	I-84	Canal	Total		
1995	3,174	142	557	3,873		
1996	3,032	136	536	3,704	-169	-169
1997	2,913	112	529	3,554	-150	-319
1998	2,873	102	535	3,510	-44	-363
1999	2,868	101	539	3,508	-2	-365
2000	2,851	95	542	3,488	-20	-385
2001	2,881	91	568	3,540	52	-333
2002	2,887	90	556	3,533	-7	-340
2003	2,867	90	555	3,512	-21	-361
2004	2,831	90	553	3,474	-38	-399
2005	2,796	89	551	3,436	-38	-437
2006	2,780	89	544	3,413	-23	-460
2007	2,784	89	544	3,417	4	-456
2008	2,776	89	542	3,407	-10	-466

* Does not include State Police

New York State Thruway Authority

Long-Term Financial Plan

	Revised 2007	Proposed 2008	Estimated 2009	Estimated 2010	Estimated 2011
Toll Revenues	\$542,814,000	\$596,947,000	\$677,000,000	\$719,100,000	\$734,800,000
Other Revenues	37,791,000	35,776,000	36,876,000	38,276,000	38,976,000
Total Revenues	580,605,000	632,723,000	713,876,000	757,376,000	773,776,000
Thruway Operating Expenses	337,996,202	352,770,731	364,964,000	376,769,000	386,917,000
Reserve for Claims and Indemnities	3,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Net Revenue (A)	239,608,798	277,952,269	346,912,000	378,607,000	384,859,000
Debt Service (B)	132,276,075	163,110,091	188,850,286	198,386,584	218,582,093
Net Revenue after Debt Service	107,332,723	114,842,178	158,061,714	180,220,416	166,276,907
Retain for Reserve Maintenance	(5,000,000)	10,000,000	0	0	0
Reserve Maintenance Deposit	20,015,868	44,381,492	78,162,881	100,190,456	89,989,830
Net Available Revenues	82,316,855	80,460,686	79,898,833	80,029,960	76,287,077
Interstate 84	12,671,489	0	0	0	0
Canal Corporation (Net of Federal Aid)	44,249,063	45,322,914	45,526,632	50,634,201	49,579,702
General Reserve Fund Provision	25,396,303	35,137,772	34,372,201	29,395,759	26,707,375
Balance	0	0	0	0	0
Debt Service Coverage Ratio (A/B) *	1.81	1.70	1.84	1.91	1.76
Pay As You Go Percentage	45.1%	21.1%	28.5%	33.3%	33.5%

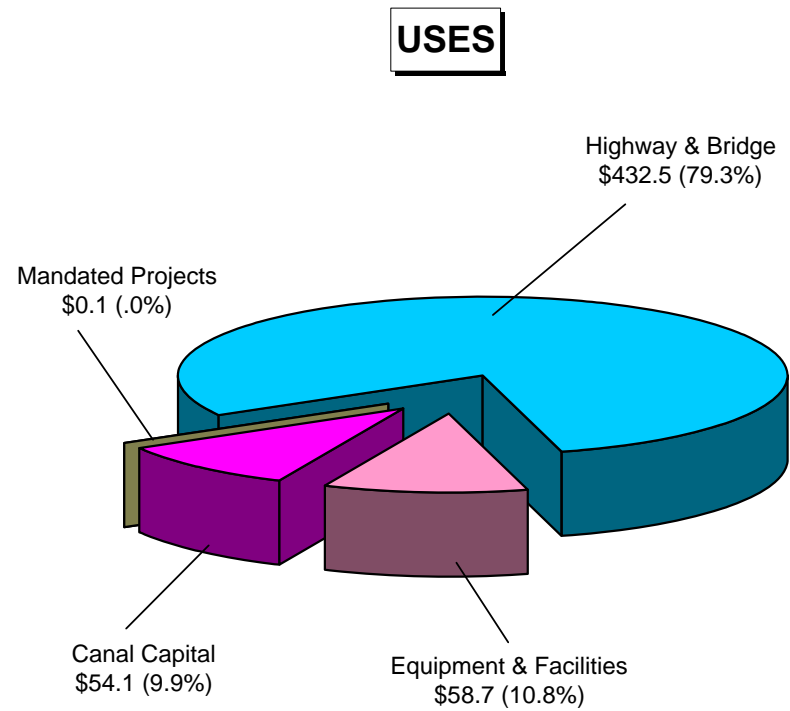
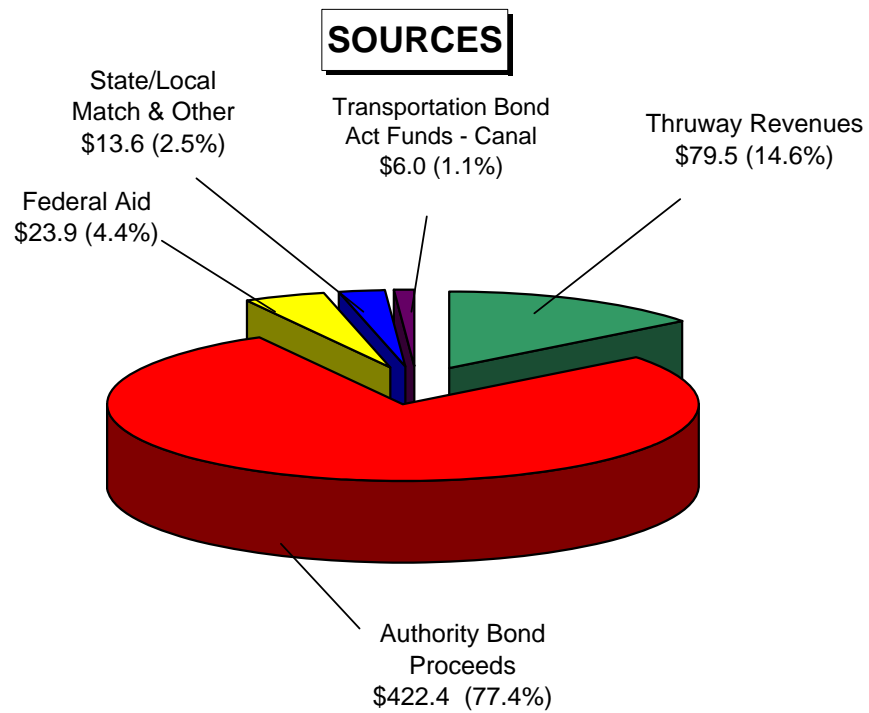
* Fiscal Management Guidelines require a minimum 1.5 coverage ratio. General Revenue Bond Resolution requires a 1.2 minimum coverage ratio.

Schedule of Debt Service for Thruway Capital Program New York State Thruway Authority					
	Principal Balance 1/1/08 or when issued	ANNUAL DEBT SERVICE PAYMENTS			
		<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Series D	\$ 8,730,000	\$ 9,192,690			
Series E	21,015,000	22,118,288			
Series F	603,130,000	40,461,715	\$ 52,581,765	\$ 52,585,953	\$ 52,581,363
Series G	738,055,000	36,967,850	36,967,900	36,962,463	36,966,700
Series H	1,008,910,000	58,883,063	78,068,313	78,071,263	78,071,663
PROPOSED					
Series I	26,024,257	423,229	1,692,915	1,692,915	1,692,915
Series J	359,174,848		23,364,839	23,364,839	23,364,839
Series K	320,793,265			10,434,031	20,868,062
Series L	300,746,394				9,781,992
Total Annual Debt Service		\$ 168,046,835	\$ 192,675,733	\$ 203,111,465	\$ 223,327,535
Debt Service as a % of Total Revenues		3.0%	0.7%	-0.3%	2.0%
Cumulative Debt Service as a % of Total Revenues		25.8%	26.5%	26.2%	28.2%
Outstanding Debt at end of year		\$ 2,354,001,331	\$ 2,644,184,424	\$ 2,899,880,236	\$ 3,127,794,812

Notes:

The Projected Debt Service is based on issuing 30 year bonds in amount needed to fund Thruway Capital Program and would be issued during year at a 5% interest rate. Total revenues come from Tolls, Concessionaire revenue, interest and Other Sundry revenue sources that are pledged to debt service. The limit is reached once the Debt Service coverage ratio drops below 1.2 X coverage.

FUNDING SOURCES AND USES
2008 CAPITAL PROGRAM BUDGET
TOTAL \$545.4 Million



New York Division Construction Contract Values

LETTING				PROJECT DESCRIPTION	CONSTRUCTION
YEAR	QTR.	ITEM NO.	MILEPOST		CONTRACT VALUE
2008	2	B578.2 MP:	0.00	New York Division: On-Demand Bridge Repair Contract 2008-2009	\$1,500,000
	4	H1049.2 MP:	0.00	New York Division: Pavement Striping 2009	\$800,000
	3	H1002.1 MP:	0.01	Major Deegan Expressway to Cross Westchester Expressway (Exit 8): Pavement Resurfacing and Safety Upgrades	\$18,000,000
	4	I96.1 MP:	0.40	New York Division - ITS Project	\$4,000,000
	1	B540.1 MP:	14.67	Tappan Zee Bridge: Phase II Steel Repairs to East Deck Truss and Causeway Spans	\$24,000,000
	1	B517.2 MP:	17.93	Mountain View Avenue Bridge over Thruway: Rehabilitation	\$1,700,000
	2	A811.2 MP:	33.00	Ramapo & Sloatsburg Service Area, Wastewater connection to Municipal System: Thruway Share of County Project	\$542,000
	3	B881.1 MP:	33.00	Sloatsburg Service Area Parking Structure: Joint and Panel Repair	\$5,700,000
	4	A811.1 MP:	33.00	MP 33.00, Ramapo & Sloatsburg Service Area, Wastewater connection to Municipal System and Demolition of Current System	\$1,350,000
	1	H37.1 MP:	38.70	South of Harriman (Exit 16): Pavement Resurfacing with Safety Improvements	\$8,000,000
	4	A750.1 MP:	45.20	Harriman Maintenance Section and Toll Building (Exit 16): Connect to Municipal Water and Sewer	\$546,600
	2	H1092.1 MP:	60.10	MP 60.1 - 74.5: Interim Pavement Repairs at Various Locations	\$500,000
	4	H1005.1 MP:	60.10	Newburgh (Exit 17) to Plattekill Service Area: Pavement Resurfacing (Interim Mill and Inlay)	\$10,000,000
	4	H1004.1 MP:	65.50	Plattekill Service Area to south of New Paltz (Exit 18): Pavement Resurfacing and Safety Upgrades	\$22,000,000
	1	A810.1 MP:	554.96	I-84, East Fishkill and Stormville Rest Areas: Wastewater Treatment System - Rehabilitation	\$1,050,000
	1	B594.1 MP:	600.17	I-95 Thruway Bridge Washing 2008	\$600,000
	1	H999.1 MP:	601.10	I-95 Thruway, Bartow Avenue (Exit 11): Ramp Traffic Operational Improvement	\$2,500,000
	1	B284.2 MP:	605.76	North Avenue Pedestrian/Utility Bridge over I-95 Thruway: Construct New Bridge	\$3,200,000
	2008 Total				\$105,988,600
2009	1	B2063.2 MP:	0.00	New York Division: Bridge Painting	\$2,615,000
	4	H1050.2 MP:	0.00	New York Division: Pavement Striping 2010	\$850,000
	4	B2241.1 MP:	1.77	Thruway over Miles Square Road Bridge: Joint Rehabilitation	\$250,000
	4	B919.1 MP:	2.20	Cross County Parkway Bridge over Thruway: Deck Rehabilitation	\$4,000,000
	2	B2062.2 MP:	4.06	New York Division: Culvert Repairs	\$1,000,000
	2	A3.1 MP:	6.00	Ardsley Service Area: Replace water supply main and demolish existing fire pump vault	\$1,000,000
	2	H862.1 MP:	33.00	Sloatsburg Service Area: Pavement Rehabilitation	\$1,575,000
	4	B384.1 MP:	34.03	Thruway Bridges over Sloatsburg-Sebago Lake Road: Replacement	\$17,000,000
	4	B435.1 MP:	36.13	Thruway Bridges over East Village Road: Replacement	\$6,000,000
	1	B607.1 MP:	600.17	I-95 Thruway Bridges: Bridge Washing	\$600,000
	4	I82.2 MP:	600.60	I-95, near Conn. State Line, Traffic Data Stations - Install 2 locations	\$88,000
	4	B284.3 MP:	605.76	MP 605.76: North Avenue Bridge over Thruway Utilities Transfer (Phase 2)	\$3,100,000
	4	H14.2 MP:	614.10	I-95 Thruway, Port Chester to Connecticut State Line: Pavement Rehabilitation, including Ramps)	\$4,000,000
	4	B12.2 MP:	614.93	I-95 Thruway Bridge over Byram River: SRSO and Bridge Painting	\$16,400,000
	1	H854.1 MP:	640.00	Garden State Parkway Connector: Pavement Resurfacing and Safety Upgrades	\$3,000,000
	2009 Total				\$61,478,000
2010	2	B605.2 MP:	0.00	New York Division: On-Demand Bridge Repair Contract 2010-2011	\$1,500,000
	4	H2070.2 MP:	5.47	Yonkers Toll Barrier: Reconstruct Toll Barrier including Highway Speed E-ZPass	\$20,000,000
	2	B2242.1 MP:	7.84	Route 9A Bridge over Thruway: SRSO and Bearing Replacement	\$1,000,000
	3	B905.4 MP:	14.67	Tappan Zee Bridge: Infrastructure Repairs	\$50,000,000
	2	B2232.1 MP:	42.30	Arden Station Road Bridge over Thruway: Rehabilitation	\$2,000,000
	2	B2233.1 MP:	65.51	Thruway Bridge over Mill Street: Rehabilitation	\$1,900,000
	4	B69.1 MP:	72.77	Thruway Bridge over Abandoned RR [South of New Paltz (Exit 18)]: Removal	\$1,740,000
	1	B912.1 MP:	600.17	I-95 Thruway: Bridge Washing	\$500,000
	1	B426.1 MP:	600.41	I-95 Thruway Bridge over Erksine Place (Bassett Avenue) & RR: Rehabilitation	\$2,000,000

Capital Program Management System Report

New York Division Construction Contract Values

LETTING						CONSTRUCTION
YEAR	QTR.	ITEM NO.	MILEPOST	PROJECT DESCRIPTION		CONTRACT VALUE
	1	B920.1 MP:	600.55	I-95 Thruway Bridges over Hutchinson River Parkway Extension (NB & SB): Deck Rehabilitation (Combine with B923.1)		\$3,250,000
	1	H1051.1 MP:	601.20	I-95 Thruway, Bartow Avenue (Exit 11): Construct Noise Wall		\$2,200,000
	1	B935.1 MP:	602.37	Conner Street Bridge over I-95 Thruway: Rehabilitation		\$2,300,000
	1	B933.1 MP:	605.39	Centre Avenue Bridge over I-95 Thruway: Rehabilitation		\$1,900,000
	1	H1056.1 MP:	605.75	I-95 Thruway, New Rochelle (Exit 16) SB: Construct Noise Wall		\$1,600,000
	1	B923.1 MP:	609.14	NET I-95 Bridge over Fenimore Road: Rehabilitation (Combine with B920.1)		\$1,500,000
	1	B2238.1 MP:	612.94	Central Avenue Bridge over I-95 Thruway: Rehabilitation		\$910,000
	1	B2237.1 MP:	641.64	Garden State Parkway Bridges over Williams Road: Deck Rehabilitation (SRSO)		\$1,750,000
	4	H1070.2	NY Div.	New York Division: Pavement Striping 2011		\$850,000
				2010 Total	\$96,900,000	
2011	1	B2229.2 MP:	0.00	New York Division: Bridge Painting		\$3,000,000
	4	H1052.1 MP:	1.40	Yonkers (Exits 2 and 3): Construct Noise Wall		\$2,000,000
	4	A2018.1 MP:	18.80	Nyack Maintenance Section, Modifications to Maintenance Building		\$1,000,000
	4	B2230.1 MP:	31.78	Thruway Bridges over Conrail, Route 17 and Ramapo River: Rehabilitation		\$15,250,000
	4	H1047.2 MP:	65.00	Plattekill and Modena Service Areas: Commercial Truck Parking Expansion		\$4,400,000
	1	B934.1 MP:	604.63	Boston Post Road Bridge over I-95 Thruway: Rehabilitation, SRSO, Painting		\$4,000,000
	1	B581.1 MP:	605.09	I-95 Thruway Viaduct (New Rochelle): Metalize or Painting		\$7,000,000
	4	B284.1 MP:	605.76	North Avenue Bridge over I-95 Thruway (Phase 3): Replacement		\$10,800,000
	1	B922.1 MP:	606.04	I-95 Thruway Bridge over Cedar Street Interchange: Rehabilitation or Replacement		\$2,700,000
	4	H853.1 MP:	606.80	I-95 Thruway, New Rochelle Toll Barrier to Connecticut Line: Pavement Restoration and Seal Joints		\$8,760,000
	3	B462.1 MP:	608.80	Rockland Avenue Bridge over I-95 Thruway: Superstructure Replacement		\$3,000,000
	2	B2225.1 MP:	610.52	West Street Bridge over I-95 Thruway: Deck Rehabilitation		\$1,725,000
				2011 Total	\$63,635,000	
				New York Total	\$328,001,600	

Albany Division Construction Contract Values

LETTING					CONSTRUCTION	
YEAR	QTR.	ITEM NO.	MILEPOST	PROJECT DESCRIPTION	CONTRACT VALUE	
2008	2	T42.1 MP:	19.24	Schenectady: Canalway Trail, Schenectady County	\$1,300,000	
	1	H899.2 MP:	76.50	MP 76.5-86.8: Safety Upgrades	\$5,000,000	
	1	H882.2 MP:	86.80	MP 86.8-96.3: Safety Upgrades	\$2,500,000	
	4	A828.1 MP:	91.40	Berkshire and Kingston Maintenance Sections: Replace Salt Sheds	\$1,000,000	
	4	H1049.3 MP:	91.40	Albany Division: Pavement Striping 2009	\$700,000	
	2	H2125.1 MP:	100.80	Saugerties (Exit 20) to South of Catskill (Exit 21): Pavement Resurfacing and Safety Upgrades	\$6,000,000	
	4	A825.1 MP:	162.20	Amsterdam Maintenance, Buildings M2735 and M2736 at MP 187 and Building M2636 at Interchange 26 : Repair Salt Sheds and Replace Roofs	\$578,000	
	1	H1084.1 MP:	170.00	East of Amsterdam (Exit 27) to East of Fultonville (Exit 28): Safety Upgrades	\$3,000,000	
	4	B481.1 MP:	182.17	Fultonville (Exit 28) Bridge over Thruway: Replacement	\$4,500,000	
	2	B136.1 MP:	806.58	Post Road (Exit B1) Bridges over Berkshire Thruway: Replacement	\$8,600,000	
	1	C67.1 MP:	1000.00	Crescent: Lock E-6 - Rehabilitation, Saratoga County	\$13,500,000	
	1	C224.1 MP:	1000.00	Tribes Hill: Movable Dam 8 at Lock E-12 - Painting, Montgomery County	\$3,180,000	
	1	C225.1 MP:	1000.00	Fort Plain: Movable Dam 11 at Lock E-15 - Painting, Montgomery County	\$2,800,000	
	1	C237.1 MP:	1000.00	Canajoharie: Lock E-14 - Railroad Crossing Signal Lights, Montgomery County	\$500,000	
	4	T20.1	ALB Div.	Fort Edward to Fort Ann: Canalway Trail, Washington County	\$4,520,000	
				2008 Total	\$57,678,000	
2009	1	B605.3 MP:	76.50	Albany Division: On-Demand Bridge Repair Contract 2009-2010	\$750,000	
	4	H1050.3 MP:	76.50	Albany Division: Pavement Striping 2010	\$750,000	
	1	B472.1 MP:	86.98	Overhead Bridge Deck Overlays - 10 Bridges, Albany Division	\$500,000	
	3	A824.1 MP:	96.00	Ulster, Guilderland, Pattersonville and Mohawk Service Areas - Flat Roof Replacements	\$825,000	
	3	A826.1 MP:	96.00	Ulster Service Area - Pitched Roof Replacement	\$330,000	
	1	I97.1 MP:	101.25	Albany Division - ITS Project	\$3,000,000	
	4	H2177.1 MP:	124.50	Coxsackie and Selkirk Exits: 1 New Dedicated E-ZPass lane at each Exit	\$1,000,000	
	1	B936.1 MP:	125.45	Albany Division Bridge Painting - MP 194.10, 175.12, 177.47, 800.00, 145.38 and 125.25	\$3,600,000	
	4	H2034.1 MP:	141.92	I-787 (Exit 23) to Northway (Exit 24): Pavement Reconstruction with Congestion Relief	\$72,000,000	
	4	B938.1 MP:	801.08	Castleton Bridge Deck Rehabilitation	\$5,000,000	
2	H1069.1 MP:	817.90	Berkshire Thruway, Canaan Barrier to Massachusetts State Line: Heavy Pavement Rehabilitation	\$8,000,000		
				2009 Total	\$95,755,000	
2010	4	H1070.3 MP:	76.50	Albany Division: Pavement Striping 2011	\$750,000	
	1	H2190.1 MP:	93.80	Kingston (Exit 19) to Saugerties (Exit 20): Pavement resurfacing and Safety Upgrades	\$5,000,000	
	1	H56.1 MP:	99.00	South of Saugerties (Exit 20) Northbound: Drainage Improvements	\$1,500,000	
	4	H2179.1 MP:	116.00	South of Catskill (Exit 21): Rock Removal	\$3,500,000	
	1	H2124.1 MP:	180.00	East of Fultonville (Exit 28) to West of Canajoharie (Exit 29): Pavement Resurfacing and Safety Upgrades	\$12,000,000	
	3	B148.1 MP:	816.26	Route 295 Bridge over Berkshire Thruway: Replacement	\$4,740,000	
	2	C140.1 MP:	1000.00	Scotia: Lock E-8 - Breast Wall & Floor Rehabilitation, Movable Dam 4 Rehabilitation, Miter Gate Fabrication, Schenectady County	\$26,700,000	
	2	R9.1 MP:	1000.00	Amsterdam: Mohawk River/Erie Canal Pedestrian Bridge - New Construction, Montgomery County	\$13,025,000	
	4	C173.1 MP:	1000.00	Yosts: Movable Dam 9 at Lock E-13 - Rehabilitation, Montgomery County	\$15,000,000	
				2010 Total	\$82,215,000	
2011	1	B925.3 MP:	76.50	Albany Division: On-Demand Bridge Repair Contract 2011-2012	\$500,000	
	3	B88.1 MP:	91.88	Sawkill Road (County Route 42) Bridge over Thruway: Replacement	\$3,000,000	
	1	H2191.1 MP:	121.20	South of Coxsackie (Exit 21B) to I-787 (Exit 23): Pavement resurfacing and Safety Upgrades	\$12,000,000	
	1	A829.1 MP:	141.90	Albany Maintenance Section: Replace Salt Shed	\$500,000	
	2	A753.1 MP:	141.95	Albany State Police Zone Headquarters: Construct New Building	\$4,500,000	

Albany Division Construction Contract Values

LETTING					CONSTRUCTION
YEAR	QTR.	ITEM NO.	MILEPOST	PROJECT DESCRIPTION	CONTRACT VALUE
	4	H2034.3 MP:	148.15	Northway (Exit 24) to Schenectady (Exit 25): Pavement Reconstruction with Congestion Relief	\$68,000,000
	4	B109.1 MP:	150.81	Old State Road Bridge over Thruway: Replacement	\$3,500,000
	4	B117.1 MP:	173.59	Amsterdam (Exit 27) Bridge over Thruway: Replacement with Ramp Realignment	\$8,000,000
	1	H1074.1 MP:	800.00	Berkshire Thruway, Exit 21A to Exit B1: Pavement Repairs	\$2,500,000
	4	H81.1 MP:	806.60	Berkshire Thruway, I-90 (Exit B1): Toll Plaza Pavement Rehabilitation	\$3,300,000
	4	H2178.1 MP:	814.25	Berkshire Thruway, West of Taconic Parkway (Exit B2): Rock Removal	\$8,000,000
	3	B584.1 MP:	815.09	Taconic Parkway (Exit B2) Bridge over Berkshire Thruway: Replacement	\$2,400,000
	1	H2175.1	ALB Div.	Albany Division: Division-wide Tree Removal and Ditch Rehabilitation	\$600,000
2011 Total					\$116,800,000
Albany Total					\$352,448,000

Syracuse Division Construction Contract Values

LETTING				CONSTRUCTION	
YEAR	QTR.	ITEM NO.	MILEPOST	PROJECT DESCRIPTION	CONTRACT VALUE
2008	1	T35.1 MP:	78.83	Little Falls to Ilion: Canalway Trail, Herkimer County	\$5,245,000
	1	T29.1 MP:	116.18	Canastota to Erie Canal Village: Canalway Trail, Madison/Oneida Counties	\$2,000,000
	3	B929.1 MP:	206.61	Syracuse Division Bridge Painting - 2008	\$2,200,000
	2	I45.1 MP:	210.62	Syracuse Division - ITS Project	\$3,000,000
	3	B571.1 MP:	225.48	Thruway Bridge over County Road 53: Deck and Substructure Rehabilitation	\$2,500,000
	1	B528.1 MP:	237.33	Thruway Bridge over Mohawk River: Deck Replacement	\$9,000,000
	1	H403.2 MP:	268.00	West of Canastota (Exit 34) to Thompson Road (Exit 35): Safety Upgrades	\$2,000,000
	4	B422.1 MP:	286.36	Cold Spring-Liverpool (Rte. 370) Bridge over NYS Thruway: Replacement	\$5,000,000
	2	H890.1 MP:	289.30	I-690 (Exit 39) to Weedsport (Exit 40): Pavement Reconstruction, Safety, Drainage and Miscellaneous Work including 4 Bridges	\$120,000,000
	2	H511.1 MP:	304.50	Weedsport (Exit 40) to East of Waterloo (Exit 41): Mill and Inlay	\$7,000,000
	2	H886.2 MP:	320.70	Waterloo (Exit 41) to Geneva (Exit 42): Safety Upgrades	\$2,040,000
	1	C235.1 MP:	1000.00	Utica: Harbor - Remediation Phase 1, Oneida County	\$2,500,000
	2	C7.1 MP:	1000.00	Lysander: Section 5 Office & Shop - Roof & Insulation Repairs, Onondaga County	\$800,000
	2	C96.1 MP:	1000.00	Minetto: Lock O-5 - Rehabilitation, Oswego County	\$8,000,000
	1	H1062.4	SYR Div.	Syracuse Division: Highway Resurfacing at Various Locations	\$1,000,000
4	H1049.4	SYR Div.	Syracuse Division: Pavement Striping 2009	\$700,000	
				2008 Total	\$172,985,000
2009	4	H1081.1 MP:	212.00	MP 212.6 : Rock Removal	\$4,000,000
	2	H1038.1 MP:	282.90	Watertown/Binghamton I-81 (Exit 36): Reconstruction of the PCC Pavement at the Toll Plaza	\$2,000,000
	2	H511.2 MP:	304.50	Weedsport (Exit 40) to East of Waterloo (Exit 41): Safety Improvements	\$2,000,000
	3	B482.1 MP:	327.54	Thruway Bridge over Canandaigua Outlet: Replacement	\$8,500,000
	3	C235.3 MP:	1000.00	Utica: Harbor - Remediation Phase 3, Oneida County	\$5,000,000
	4	H1050.4	SYR Div.	Syracuse Division: Pavement Striping 2010	\$750,000
				2009 Total	\$22,250,000
2010	1	B925.4 MP:	197.90	Syracuse Division: On-Demand Bridge Repair Contract 2010-2011	\$500,000
	1	H1072.1 MP:	279.30	MP 279.3 - 284.1, 1R 2" Mill and Inlay w/Full Depth Repairs	\$9,500,000
	2	H905.1 MP:	313.80	West of Weedsport (Exit 40) to Waterloo (Exit 41): Pavement Resurfacing	\$3,500,000
	1	H2171.1 MP:	327.54	Geneva (Exit 42) to Canandaigua (Exit 44): Pavement resurfacing and Safety Upgrades	\$10,000,000
	1	T6.1	SYR Div.	New London to Stanwix: Canalway Trail, Oneida County	\$1,880,000
	4	H1070.4	SYR Div.	Syracuse Division: Pavement Striping 2011	\$750,000
				2010 Total	\$26,130,000
2011	4	H908.1 MP:	240.00	East of Verona (Exit 33) to Canastota (Exit 34): Pavement Rehabilitation	\$14,000,000
	1	B529.1 MP:	256.78	Thruway Bridge over Lake St: Deck Replacement	\$3,000,000
	1	B438.1 MP:	257.09	Williams St. (Rte 46) Bridge over Thruway: Deck Replacement	\$1,100,000
	4	H911.1 MP:	284.10	Electronics Parkway (Exit 37) to I-690 (Exit 39): Pavement Rehabilitation	\$25,000,000
	4	B190.1 MP:	284.74	Thruway Bridge over Conrail (Salina): Rehabilitation	\$1,900,000
	4	B193.1 MP:	288.13	Thruway Bridge over Conrail (Geddes): Rehabilitation	\$1,400,000
	4	B412.1 MP:	337.53	Thruway Bridge (WB) over Canandaigua Outlet: Rehabilitation or Replacement	\$2,500,000
	4	C57.1 MP:	1000.00	Utica: Taintor Dam - Rehabilitation, Oneida County	\$9,800,000
				2011 Total	\$58,700,000
				Syracuse Total	\$280,065,000

Buffalo Division Construction Contract Values

LETTING						CONSTRUCTION
YEAR	QTR.	ITEM NO.	MILEPOST	PROJECT DESCRIPTION		CONTRACT VALUE
2008	1	T30.1 MP:	318.75	Amherst to Lockport: Canalway Trail, Erie/Niagara Counties		\$3,700,000
	4	B927.1 MP:	350.60	Buffalo Division: Bridge Painting, Various Locations		\$6,000,000
	4	A836.1 MP:	366.00	MP 366.0 and 447.1 : Upgrade Emergency Generator at Scottsville and Angola Service Areas		\$700,000
	4	B512.1 MP:	384.61	Thruway Bridges over Black Creek: Rehabilitations / SRSO		\$1,500,000
	1	B602.1 MP:	388.73	Monroe, Genesee, Erie and Chautauqua Counties: Install Protective Screening on 20 Bridges		\$700,000
	2	I99.1 MP:	417.27	Buffalo Division - 3 DMS, 15 TRANSMIT and 17 CCTV		\$11,000,000
	4	B939.1 MP:	418.35	Steel Repairs - 5 Bridges in Buffalo Division		\$500,000
	1	A775.1 MP:	421.57	Buffalo State Police Zone Headquarters: Construct New Zone HQ Facility P4202 Adjacent to Existing Building		\$4,000,000
	4	H1054.1 MP:	430.51	Near Lackawanna Toll Barrier: Construct Noise Wall		\$3,400,000
	4	H1057.1 MP:	900.71	I-190 Thruway near South Ogden St. (Exit N1): Construct Noise Wall		\$650,000
	4	H413.1 MP:	906.60	MP N6.6-N10.0: PCC Joint Repair/Resealing & Grinding, and Black Rock and City Line Plaza Area Pavement		\$10,600,000
	2	H1015.1 MP:	915.00	Grand Island Bridge (#18A) to Niagara Barrier (MP 915.0 - 920.1): Mill and Inlay		\$4,250,000
	4	B607.2 MP:	920.35	North Grand Island Bridge Washing - 2009		\$350,000
	2	C216.1 MP:	1000.00	Orleans County: Culverts 74/76/89/94/97/102/103 Repairs, Orleans County; Orleans County: Bank Repair, Orleans County		\$1,400,000
	1	H1062.5	BUF Div.	Buffalo Division: Highway Resurfacing at Various Locations		\$3,500,000
	4	H1049.5	BUF Div.	Buffalo Division: Pavement Striping 2009		\$800,000
	4	T57.1	BUF Div.	Pittsford to Fairport: Canalway Trail - Rehabilitation, Monroe County		\$2,350,000
	2008 Total					\$55,400,000
2009	4	B925.5 MP:	350.60	Buffalo Division: On-Demand Bridge Repair Contract 2010-2011		\$1,000,000
	4	H409.1 MP:	351.00	Victor (Exit 45): Toll Plaza Rehabilitation with E-ZPass Improvements (combine w/ H872.1)		\$4,300,000
	4	H872.1 MP:	362.40	Henrietta (Exit 46): Toll Plaza and Pavement Rehabilitation with E-ZPass Improvements (combine w/ H409.1)		\$3,680,000
	2	H410.1 MP:	362.50	Henrietta (Exit 46) to LeRoy (Exit 47): Mill and Inlay		\$15,000,000
	1	B564.2 MP:	364.74	MP 364.74: East River Rd over Thruway Bridge Repairs		\$750,000
	1	B899.1 MP:	366.27	Thruway Bridges over Genesee River: Bridge Rehabilitations		\$6,500,000
	1	B904.1 MP:	366.42	Thruway Bridge over Scottsville Road: Bridge Replacement		\$6,200,000
	2	A837.1 MP:	412.00	Clarence Service Areas Flat Roof Replacement		\$250,000
	1	H2180.1 MP:	416.90	Depew (Exit 49) to Williamsville Barrier: Mill and Inlay		\$3,000,000
	4	B471.1 MP:	460.74	MP 460.74, Fredonia-Silver Creek Rd, Route 20 Bridge Rehabilitation		\$2,000,000
	2	H876.2 MP:	483.00	EB - East of Westfield (Exit 60) to Pennsylvania State Line: Mill and Inlay, combine with H 851.1 and B533.1 Westfieldhange		\$8,000,000
	2	B533.1 MP:	485.00	MP 485.00 Westfield Interchange Bridge Rehabilitation and Repave Exit 60 Ramps		\$2,000,000
	4	H1015.2 MP:	915.00	Grand Island Bridge (#18A) to Niagara Barrier (MP 915.0 - 920.1): Safety Upgrades		\$750,000
	2	C143.1 MP:	1000.00	Rochester: East Guard Lock - Rehabilitation, Monroe County		\$1,100,000
	4	H1050.5	BUF Div.	Buffalo Division: Pavement Striping 2010		\$850,000
	2009 Total					\$55,380,000
2010	1	B526.1 MP:	352.59	Thruway Bridges over Abandoned NYCRR and Murder Creek: Rehabilitation		\$750,000
	1	B937.1 MP:	363.12	Culvert Replacement CIN 363.12001		\$2,000,000
	1	B433.3 MP:	363.95	Thruway Bridge over Livonia, Avon & Lakeville RR and Thruway Bridge over B&O RR: Substructure Repair with Joint Rehabilitation		\$3,150,000
	1	B440.1 MP:	367.49	Thruway Bridge over Reed Road: Concrete Frame Rehabilitation		\$2,000,000
	1	H508.1 MP:	378.20	LeRoy (Exit 47) to West of Batavia (Exit 48): EB 2R Pavement Resurfacing w/selected repair areas and Safety Upgrades		\$16,300,000
	1	H508.2 MP:	378.20	LeRoy (Exit 47) to West of Batavia (Exit 48): WB Pavement Resurfacing w/selected repair areas and Safety Upgrades		\$15,900,000
	1	H1010.1 MP:	393.70	Batavia (Exit 48) to Pembroke (Exit 48A): Mill and Inlay		\$6,500,000
	4	H1042.1 MP:	419.70	Williamsville Toll Barrier: Relocation		\$67,000,000

Buffalo Division Construction Contract Values

LETTING				CONSTRUCTION		
YEAR	QTR.	ITEM NO. MILEPOST	PROJECT DESCRIPTION	CONTRACT VALUE		
2011	4	H1016.1 MP: 430.51	Lackawanna Toll Barrier: Toll Barrier Pavement Rehabilitation	\$4,000,000		
	1	H873.1 MP: 436.22	Hamburg (Exit 57): Ramp and Toll Plaza Pavement Rehabilitation	\$1,900,000		
	1	H874.1 MP: 438.50	Hamburg (Exit 57) to Seneca Nation of Indians: Pavement and Bridge Rehabilitations	\$69,000,000		
	1	B514.1 MP: 442.12	Thruway Bridges over Shadagee Rd. and 18 Mile Creek: [construction funds with H874.1]	\$0		
	1	B926.1 MP: 447.48	Thruway bridge over Big Sisters Creek: Deck Rehabilitation [construction funds with H874.1]	\$0		
	1	B2210.1 MP: 455.54	MP 455.54: Silver Creek Interchange Bridge Deck Rehabilitation	\$1,000,000		
	1	C184.1 MP: 1000.00	Spencerport: Union Street Lift Bridge - Maintenance Rehabilitation, Monroe County	\$600,000		
	1	C186.1 MP: 1000.00	Middleport: Main Street Lift Bridge - Maintenance Rehabilitation, Niagara County	\$600,000		
	1	C192.1 MP: 1000.00	Knowlesville: Knowlesville Road Lift Bridge - Maintenance Rehabilitation, Orleans County	\$520,000		
	1	B2059.1 BUF Div.	Install Protective Screening 2010, Buffalo Division	\$800,000		
	4	H1070.5 BUF Div.	Buffalo Division: Pavement Striping 2011	\$850,000		
			2010 Total	\$192,870,000		
	4	B441.1 MP: 380.57	MP 380.57-West Bergen Road Bridge over NYS Thruway - Replacement	\$2,500,000		
	2	H507.1 MP: 404.70	West of Pembroke (Exit 48A) to Depew (Exit 49): Pavement Resurfacing and Safety Upgrades	\$8,500,000		
	3	B513.1 MP: 415.92	Thruway bridges over Harris Hill Road and Transit Rd (Rte. 78)	\$2,200,000		
	4	H1017.1 MP: 427.70	West Seneca (Exit 54) to Lackawanna Barrier: Pavement Reconstruction, Congestion Relief and Bridges	\$77,700,000		
	4	B511.1 MP: 428.37	Thruway Bridges over Seneca St., Cazenovia Creek, Potters Corners Rd. and Smokes Creek: Rehabilitations [construction funds with H1017.1]	\$0		
	4	B510.1 MP: 430.05	Thruway Bridge over NYCRR/Penn RR: Replacement [construction funds with H1017.1]	\$0		
	4	H874.2 MP: 451.50	Near Silver Creek (Exit 58): Seneca Nation of Indians Area Pavement and Bridge Rehabilitation	\$10,000,000		
	4	B471.2 MP: 453.46	Mile Strip Rd Bridge rehab and Four Mile Level Rd. (Rte. 438) Bridge Replacement	\$5,100,000		
4	B928.1 MP: 454.47	MP 454.47, Cattaraugus Creek Bridge rehabilitation [construction funds with H874.2]	\$0			
1	B900.1 MP: 458.81	MP 458.80, 458.81 - Thruway over the Silver Creek, Rehabilitation with Deck Replacement	\$2,500,000			
4	H1009.1 MP: 494.50	Ripley Barrier: Reconstruction including E-ZPass and TUB [A805]	\$16,000,000			
		2011 Total	\$124,500,000			
		Buffalo Total	\$428,150,000			

Thruway Wide Construction Contract Values

LETTING						CONSTRUCTION
YEAR	QTR.	ITEM NO.	MILEPOST	PROJECT DESCRIPTION		CONTRACT VALUE
2008	4	H1080.1	TWY wide	Roadside Safety Upgrades - Installation of Median Guiderail		\$2,000,000
					2008 Total	\$2,000,000
2010	1	C246.1 MP: 1000.00		Statewide: Fabricate Container Transport Barges		\$2,730,000
	1	C1000.1 MP: 1000.00		Statewide: Rehabilitation of Locks & Dams I		\$13,000,000
	2	H1082.1	TWY wide	Thruway-wide Culvert Cleaning		\$600,000
					2010 Total	\$16,330,000
2011	1	C1001.1 MP: 1000.00		Statewide: Rehabilitation of Locks & Dams II		\$12,000,000
					2011 Total	\$12,000,000
					Thruway Wide Total	\$30,330,000